

TITLE: 2020 Operating & 2020 / 2021 Capital Budgets	DATE OF MEETING: December 2, 2019
	REPORT DATE: November 28, 2019 11:44 AM
CLEARANCES:	ATTACHMENTS: 1) 2020 Budget Submission; 2) 2020 Operating Budget; 3) 2020 & 2021 Capital Budget; 4) Tax Revenue and Departmental Expense Pie Chart; 5) Infrastructure Spending Deficit
 _____ November 28, 2019 Presenter: Ashley Stradeski, Director of Finance Date	
_____ Lonnie Kaal November 28, 2019 City Manager Date	

SUMMARY OF HISTORY/DISCUSSION & FUNDING:

The 2020 Operating & 2020/2021 Capital Budgets were presented to Council through a Strategic Planning Session this past week. Attachments 2 & 3 of this report are proposing the latest version of both the Operating and the Capital Budgets.

The management team made significant cuts prior to presenting these budgets to Council, who subsequently made further revisions to decrease the impact to property owners. The proposed budget includes a 2.9% increase in taxation revenue for the 2020 year. This includes 0.9% for future capital projects, and 2.0% for all other operational expenditures. This increase covers the increased costs to maintain our aging infrastructure and other assets.

A. Capital

Attachment 3 is the Capital Budget submissions that make up the proposed 2020/2021 Capital Budget for the City of Yorkton.

The Capital Budget was prepared using \$4,085,000 of funding from taxation revenue as it has been for the past number of years.

This budget includes a 0.9% tax increase for capital, or \$219,000, to go to future capital and debt payments. This amount will be going towards closing our infrastructure spending deficit – that is, the gap between what we should be spending to maintain / replace our infrastructure and what

we are currently spending. If we do not replace aging infrastructure in a timely manner, critical and costly failures are more likely to occur.

For example, roads are expected to last 33-50 years. At our current funding levels and replacement program, it will be 120 years before all the roads in our city are attended to, assuming no additional roads are added to the network. Many of our asset classes have similar replacement cycle issues. It is Administration's goal to close this gap over time and narrow the spending deficit and get our infrastructure to acceptable replacement levels.

On page 1 and 2 of the document you will find all the projects that were approved in prior years (referred to as rollover projects). The next page lists all the previously approved 2020 projects, as well as new proposed projects which are all fully funded by reserves (no additional capital dollars requested). Page 3 lists all proposed 2021 projects and source of funding. At the bottom of page 3 is a list of "Deferred Projects" – these are projects that were proposed, but have been deferred to future capital budgets due to cost constraints.

B. Operating

The 2020 Operating Budget package includes the 2020 Budget Submission Summary, City of Yorkton 2020 Operating Budget, and Pie Chart of Where the Tax Revenue goes.

1. 2020 Budget Submission Summary

This document is an overview of the 2020 Operating & Capital Budgets that indicates the percentage increase required to tax revenue, along with the net departmental spending.

The 2020 increase in taxation revenue as submitted amounts to a 2.9% increase in tax revenue or \$705,000. Significant areas of increase is broken down as follows:

Increase in Protective Services (Fire & RCMP)	230,000
Increase in Planning, Engineering and Administration	150,000
Increase in Community Development, Parks & Recreation	83,000
Increase in Public Works Operations	177,000
Some areas of increase due to:	
Street Re-surfacing	
Snow Removal	
Facility / Shop rent	
Increase in capital spending	<u>219,000</u>
	\$859,000

The increase is higher than our tax increase as some non-tax revenue items have also increased, allowing us to cover cost increases without fully funding it through taxes.

2. City of Yorkton 2020 Operating Budget

The summary shows that the City of Yorkton brings in approximately \$50.8 million in revenue. This is used to fund \$39.0 million in operating expenses, and \$11.8 million in debt payments, future capital projects and capital expenditures.

Following the summary are the individual departmental reports which include detailed explanations for any large variances from the 2019 budget to the 2020 budget. The 2019 financial year is in line with the 2019 budget, therefore we are confident comparing the 2020 budget to the 2019 budget. Year-end preparations will begin in January with a year-end report coming to Council in March 2020.

3. Pie Chart – Where Does the City of Yorkton’s Tax Revenue Go! (Operating & Capital)

Of the \$30,173,000 in revenue \$25,007,000 comes from property owners paying taxes. The pie chart breaks this down into the various departments. Please note that this is not a breakdown of a property owner’s tax bill, but rather a breakdown of the \$25,007,000 taxation revenue which funds both operating and capital expenditures.

OPTIONS:

1. That Council direct Administration to publish the December 2, 2019, 2020 Operating and 2020/2021 Capital Budget report in its entirety on the City’s website for public review, and further that Administration bring a subsequent budget report to the December 16, 2019 Council Meeting for adoption. Other direction as Council deems appropriate.
2. Other direction as Council deems appropriate.

RECOMMENDATION:

That Council direct Administration to publish the December 2, 2019, 2020 Operating and 2020/2021 Capital Budget report in its entirety on the City’s website for public review, and further that Administration bring a subsequent budget report to the December 16, 2019 Council Meeting for adoption.

**CITY OF YORKTON
BUDGET SUBMISSION ORIGINAL
FOR THE YEAR ENDED DECEMBER 31, 2020**

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change	
Revenue						
Taxes including GIL	23,495,807	24,249,000	24,202,000	(47,000)	-0.19%	
Tax Growth			100,000	100,000	0.00%	
Increase for Operating			486,000	486,000	2.00%	
Increase for Capital			219,000	219,000	0.90%	2.90%
Total Taxes	23,495,807	24,249,000	25,007,000			
BID Levy	(103,875)	(113,000)	(114,000)	(1,000)	0.88%	
Interest	826,749	320,880	352,000	31,120	9.70%	
Surcharges	2,483,283	2,962,500	2,950,000	(12,500)	-0.42%	
Municipal Operating Grant	2,877,657	2,890,070	2,978,000	87,930	3.04%	
Total Revenue	29,579,621	30,309,450	31,173,000			
Net Departmental Expenses						
General						
Misc/BID Grant	100,000	100,000	100,000	0	0.00%	
Legislative/Council	609,066	642,502	664,975	22,473	3.50%	
Admin	2,973,175	2,988,104	3,078,400	90,296	3.02%	
Bylaw Control	237,566	271,684	251,281	(20,403)	-7.51%	
Total General	3,919,807	4,002,290	4,094,656	92,366	2.31%	
Protective Services						
Fire	2,557,891	2,447,551	2,580,970	133,419	5.45%	
RCMP	4,205,653	4,307,612	4,404,729	97,117	2.25%	
Total Protective Services	6,763,544	6,755,163	6,985,699	230,536	3.41%	
Community Development Parks & Recreation						
Cemetery	0	70,800	52,580	(18,220)	-25.73%	
Deer Park	250,599	224,350	255,500	31,150	13.88%	
Library	600,944	578,050	579,075	1,025	0.18%	
Leisure Services - Admin & Programs	507,364	490,827	458,627	(32,200)	-6.56%	
Leisure Services - Facilities	214,474	385,230	433,150	47,920	12.44%	
Leisure Services - Outdoor & Parks	1,457,055	1,512,152	1,574,984	62,832	4.16%	
Transit	336,103	318,000	329,000	11,000	3.46%	
Total Community Development Parks & Recreation	3,366,538	3,579,409	3,682,916	103,507	2.89%	
Gallagher Centre						
Gallagher Centre	1,471,246	1,253,050	1,239,700	(13,350)	-1.07%	
Waterpark	689,248	732,400	725,420	(6,980)	-0.95%	
Total Gallagher Centre	2,160,494	1,985,450	1,965,120	(20,330)	-1.02%	
Engineering & Asset Management						
Engineering & Asset Management	655,436	724,659	736,015	11,356	1.57%	
Facilities	214,439	209,562	204,708	(4,854)	-2.32%	
Fleet	57,246	0	0	0	0.00%	
Traffic Control, Street Lighting & Special Events	603,783	614,751	625,931	11,180	1.82%	
Total Engineering & Asset Management	1,530,904	1,548,972	1,566,655	17,683	1.14%	
Planning, Building & Development						
Planning & Building Services	246,194	284,810	301,330	16,520	5.80%	
Economic Development	266,737	355,078	362,931	7,853	2.21%	
Airport	114,209	113,490	131,731	18,241	16.07%	
Total Planning, Building & Development	627,140	753,378	795,992	42,614	5.66%	
Public Works	3,918,278	4,121,400	4,298,550	177,150	4.30%	
Environmental Services						
Landfill/Garbage	0	0	0	0	0.00%	
Residential Garbage	0	0	(0)	(0)	0.00%	
Water & Sewer	(100,000)	0	0	0	0.00%	
Total Environmental Services	(100,000)	0	0			
Total Net Departmental Expenses	22,186,706	22,746,062	23,389,588			
Capital, Debt & Reserve Expenditures						
Capital						
Capital Expenditures	4,085,002	4,085,000	4,304,000	219,000	5.36%	
Increase in Revenue Sharing to Infrastructure - Road Debt	0	0	(305,000)	(305,000)	0.00%	
New Deals Gas Tax Grant	(980,879)	(980,879)	(980,879)	0	0.00%	
Total Capital	3,104,122	3,104,121	3,018,121			
Debt						
Gallagher Centre - Debt and Reserves	1,142,510	1,151,254	1,151,254	0	0.00%	
Dracup & Drainage	695,677	696,235	696,198	(37)	-0.01%	
Fire Hall	639,566	648,789	648,789	0	0.00%	
Roadwork Internal Loan	0	0	305,000	305,000	0.00%	
City Operations Centre - Future Debt Payments	1,106,039	1,257,523	1,257,523	0	0.00%	
Total Debt	3,583,792	3,753,801	4,058,764			
Reserve Allocation	705,000	705,000	705,000	0	0.00%	
Total Capital, Debt & Reserve Expenditures	7,392,915	7,562,922	7,781,885			
NET OPERATING & CAPITAL BUDGET	0	466	1,526			

**City of Yorkton
2020 Operating Budget
For the Year Ending December 31, 2020**

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
General Revenue	29,579,621	30,309,450	31,173,000	863,550	2.85%
Administrative	150,573	128,500	138,000	9,500	7.39%
Fire	448,502	403,000	395,500	(7,500)	-1.86%
RCMP	520,239	540,000	601,190	61,190	11.33%
Cemetary	139,275	124,000	134,000	10,000	8.06%
Deer Park	535,441	560,200	549,700	(10,500)	-1.87%
Library	31,726	28,000	27,000	(1,000)	-3.57%
CDPR	767,522	781,494	790,594	9,100	1.16%
Gallagher Centre	1,598,356	1,710,300	1,998,500	288,200	16.85%
Engineering & Asset Management	2,121,897	1,905,200	1,923,730	18,530	0.00%
Planning, Building & Development	477,158	333,250	337,869	4,619	1.39%
Public Works	226,313	198,000	198,000	0	0.00%
Landfill	1,775,698	1,838,000	1,930,000	92,000	5.01%
Recycling	649,246	728,629	728,629	(1)	0.00%
Residential Garbage	910,164	903,704	1,020,000	116,296	12.87%
Water & Sewer	8,711,854	8,212,000	8,835,250	623,250	7.59%
	<u>48,643,584</u>	<u>48,703,727</u>	<u>50,780,961</u>	<u>2,077,234</u>	<u>4.27%</u>
Expenses					
Council	609,066	642,502	664,975	22,473	3.50%
Administration	3,361,315	3,388,288	3,467,681	79,393	2.34%
Fire	3,006,394	2,850,551	2,976,470	125,919	4.42%
RCMP	4,725,892	4,847,612	5,005,919	158,307	3.27%
Cemetary	160,894	194,800	186,580	(8,220)	-4.22%
Deer Park	786,040	784,550	805,200	20,650	2.63%
Library	632,670	606,050	606,075	25	0.00%
CDPR	3,232,467	3,472,703	3,571,355	98,652	2.84%
Gallagher Centre	3,698,850	3,663,250	3,963,620	300,370	8.20%
Engineering	2,859,726	2,995,659	3,010,441	14,782	0.49%
Planning, Building & Development	929,298	1,051,628	1,208,861	157,233	14.95%
Public Works	4,249,269	4,319,400	4,496,550	177,150	4.10%
Landfill	1,535,842	1,316,970	1,343,860	26,890	2.04%
Recycling	535,916	490,000	520,000	30,000	6.12%
Residential Garbage	902,109	982,910	1,026,588	43,678	4.44%
Water & Sewer	5,424,034	5,684,438	6,168,538	484,100	8.52%
	<u>36,649,781</u>	<u>37,291,311</u>	<u>39,022,714</u>	<u>1,731,403</u>	<u>4.64%</u>
Net Revenue over Expenses	11,993,803	11,412,416	11,758,247	345,831	
Long Term Loan Payments	(3,583,792)	(3,753,801)	(4,058,764)	(304,963)	8.12%
Capital Expenditures	(4,085,002)	(4,085,000)	(4,304,000)	(219,000)	5.36%
Capital Grant Revenue	980,879	980,879	1,285,879	305,000	31.09%
Transfer from other funds	21,619	0	0	0	0.00%
Transfer from (to) Reserves	(5,327,508)	(4,554,028)	(4,679,836)	(125,808)	2.76%
Net Operating & Capital Surplus (Deficit)	<u>(0)</u>	<u>466</u>	<u>1,526</u>	<u>1,060</u>	

**City of Yorkton
City Revenues
For the Year Ending December 31, 2020**

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenue					
Taxes including Grants In Lieu	23,376,633	24,167,000	24,922,000	755,000	3.12%
Tax Losses	(77,994)	(100,000)	(100,000)	0	
Interest Income and Tax Penalties	585,989	162,380	273,000	110,620	68.12% (1)
Crown Surcharges	2,817,336	3,190,000	3,100,000	(90,000)	-2.82%
Municipal Operating Grant	2,877,657	2,890,070	2,978,000	87,930	3.04%
	<u>29,579,621</u>	<u>30,309,450</u>	<u>31,173,000</u>	<u>863,550</u>	<u>2.85%</u>

(1) Increase based on actual results - more penalties and interest

**City of Yorkton
Legislative Expenditures
For the Year Ending December 31, 2020**

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Expenses					
Council remuneration	217,998	254,740	261,025	6,285	2.47%
City promotional	15,396	15,000	15,500	500	3.33%
Office expense	68,845	68,742	70,030	1,288	1.87%
Election expense	0	3,600	15,000	11,400	316.67% (1)
Receptions & recognitions	6,700	7,000	7,000	0	0.00%
Grants and donations	123,703	124,420	124,420	0	0.00%
Facility rebates	176,424	169,000	172,000	3,000	1.78%
	<u>609,066</u>	<u>642,502</u>	<u>664,975</u>	<u>22,473</u>	<u>3.50%</u>

(1) Election in 2020

City of Yorkton
Administrative Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Leased Land	32,730	32,000	32,000	0	0.00%
Office Services	46,748	7,500	7,500	0	0.00%
Bylaw Services	46,363	66,000	75,000	9,000	13.64% (1)
Parking Fees	24,732	23,000	23,500	500	2.17%
	<u>150,573</u>	<u>128,500</u>	<u>138,000</u>	<u>9,500</u>	<u>7.39%</u>
Expenses					
City Manager/City Clerk	618,733	612,289	653,641	41,352	6.75% (2)
Human Resources	508,761	538,430	558,270	19,840	3.68% (2)
Finance/Information Technology	1,052,317	1,031,885	1,055,989	24,104	2.34% (2)
City Administration	857,442	840,000	844,000	4,000	0.48%
City Owned Property	15,400	5,000	6,000	1,000	20.00%
Bylaw	289,249	319,334	308,481	(10,853)	-3.40% (3)
Parking	19,412	41,350	41,300	(50)	-0.12%
	<u>3,361,315</u>	<u>3,388,288</u>	<u>3,467,681</u>	<u>79,393</u>	<u>2.34%</u>
Net Expenses over Revenue	<u><u>3,210,742</u></u>	<u><u>3,259,788</u></u>	<u><u>3,329,681</u></u>	<u><u>69,893</u></u>	<u><u>2.14%</u></u>

(1) Increased fines with 2 CSO's

(2) Increase related to wages and grid steps and training costs

(3) Decreased wages (newer staff)

City of Yorkton
Fire Protective Services Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Fire Service Fees	103,116	63,000	55,500	(7,500)	-11.90%
Fire Service Agreements	345,386	340,000	340,000	0	0.00%
	<u>448,502</u>	<u>403,000</u>	<u>395,500</u>	<u>(7,500)</u>	<u>-1.86%</u>
Expenses					
Administration	445,603	404,898	428,984	24,086	5.95% (1)
Prevention & Education	10,504	20,000	20,300	300	1.50%
Operations & Suppression	2,132,136	1,946,308	2,072,841	126,533	6.50% (1)
Training	8,552	49,000	39,000	(10,000)	-20.41% (2)
Equipment	287,182	317,820	302,820	(15,000)	-4.72% (3)
Hall Maintenance	108,525	88,390	88,390	0	0.00%
Emergency Measures	13,891	24,135	24,135	0	0.00%
	<u>3,006,394</u>	<u>2,850,551</u>	<u>2,976,470</u>	<u>125,919</u>	<u>4.42%</u>
Net Expenses over Revenue	<u>2,557,891</u>	<u>2,447,551</u>	<u>2,580,970</u>	<u>133,419</u>	<u>5.45%</u>

- (1) Wage increase and increased overtime costs factored to more appropriately match actuals
- (2) In house training to keep costs down
- (3) Decrease annual spending on equipment to offset overtime increases

City of Yorkton
RCMP Protective Services Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Court fines & criminal record checks	190,239	210,000	210,000	0	0.00%
Rent agreement	0	0	61,190	61,190	100.00% (1)
Provincial Government funding	330,000	330,000	330,000	0	0.00%
	<u>520,239</u>	<u>540,000</u>	<u>601,190</u>	<u>61,190</u>	<u>11.33%</u>
Expenses					
Administration	816,704	825,612	880,919	55,307	6.70% (2)
Federal Contract	3,909,189	4,022,000	4,125,000	103,000	2.56%
	<u>4,725,892</u>	<u>4,847,612</u>	<u>5,005,919</u>	<u>158,307</u>	<u>3.27%</u>
Net Expenses over Revenue	<u>4,205,653</u>	<u>4,307,612</u>	<u>4,404,729</u>	<u>97,117</u>	<u>2.25%</u>

(1) Rent charged to rural detachment

(2) Salary-driven - Steno hours

**City of Yorkton
Cemetery Net Departmental Expenditures
For the Year Ending December 31, 2020**

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Sales, permits & fees	139,275	124,000	134,000	10,000	8.06%
	<u>139,275</u>	<u>124,000</u>	<u>134,000</u>	<u>10,000</u>	<u>8.06%</u>
Expenses					
Administration & Maintenance	160,894	194,800	186,580	(8,220)	-4.22%
	<u>160,894</u>	<u>194,800</u>	<u>186,580</u>	<u>(8,220)</u>	<u>-4.22%</u>
Net Expenses over Revenue	21,619	70,800	52,580	(18,220)	-25.73%
Transfer from Perpetual Care Fund Reserve	(21,619)	0	0	0	0.00%
	<u>0</u>	<u>70,800</u>	<u>52,580</u>	<u>(18,220)</u>	<u>0.00%</u>

**City of Yorkton
Deer Park Net Departmental Expenditures
For the Year Ending December 31, 2020**

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Fees, season passes & tournaments	431,006	452,200	444,200	(8,000)	-1.77%
Concession commission	1,434	5,000	2,500	(2,500)	-50.00%
Fleet equipment rental recovery	103,000	103,000	103,000	0	0.00%
	<u>535,441</u>	<u>560,200</u>	<u>549,700</u>	<u>(10,500)</u>	<u>-1.87%</u>
Expenses					
Administration	99,941	91,000	97,900	6,900	7.58% (1)
Golf Course	516,696	533,050	546,800	13,750	2.58%
Clubhouse	66,403	57,500	57,500	0	0.00%
Fleet equipment	103,000	103,000	103,000	0	0.00%
	<u>786,040</u>	<u>784,550</u>	<u>805,200</u>	<u>20,650</u>	<u>2.63%</u>
Net Expenses over Revenue	<u>250,599</u>	<u>224,350</u>	<u>255,500</u>	<u>31,150</u>	<u>13.88%</u>

(1) Insurance and SGA memberships increase

**City of Yorkton
Library Net Departmental Expenditures
For the Year Ending December 31, 2020**

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Rental income	9,252	8,000	5,000	(3,000)	-60.00% (1)
Fees and other revenue	22,474	20,000	22,000	2,000	9.09% (2)
	<u>31,726</u>	<u>28,000</u>	<u>27,000</u>	<u>(1,000)</u>	<u>-3.57%</u>
Expenses					
Building maintenance	193,442	171,850	171,875	25	0.01%
Operations	50,233	49,200	49,200	0	0.00%
Regional levy requisition	388,995	385,000	385,000	0	0.00%
	<u>632,670</u>	<u>606,050</u>	<u>606,075</u>	<u>25</u>	<u>0.00%</u>
Net Expenses over Revenue	<u>600,944</u>	<u>578,050</u>	<u>579,075</u>	<u>1,025</u>	<u>0.18%</u>

- (1) Regular tenant found permanent home
(2) Increase in book fines, other Library based revenue

City of Yorkton
CDPR Admin & Programing Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Fees	38,757	41,500	59,000	17,500	42.17% (1)
Transit	87,999	95,000	89,000	(6,000)	0.00%
Grant revenue	228,357	211,994	227,094	15,100	7.12% (2)
	<u>355,112</u>	<u>348,494</u>	<u>375,094</u>	<u>26,600</u>	<u>7.63%</u>
Expenses					
Administration	350,344	320,260	301,761	(18,499)	-5.78%
Heritage	31,401	24,217	39,166	14,949	61.73% (3)
Transit Contract	409,051	398,000	403,000	5,000	1.26%
Programming	357,732	399,844	403,794	3,950	0.99%
	<u>1,148,528</u>	<u>1,142,321</u>	<u>1,147,721</u>	<u>5,400</u>	<u>0.47%</u>
Net Expenses over Revenue	793,416	793,827	772,627	(21,200)	-2.67%
Transfer to Reserves	<u>50,051</u>	<u>15,000</u>	<u>15,000</u>	<u>0</u>	<u>0.00%</u>
	<u>843,467</u>	<u>808,827</u>	<u>787,627</u>	<u>(21,200)</u>	<u>-2.62%</u>

(1) Re-allocation of revenue shared with Gallagher Centre (walking passes)

(2) Increase in Heritage Grant & District Dreambroker Grant

(3) New Heritage Researcher - different pay structure as retired staff was under antiquated structure

City of Yorkton
CDPR Facilities Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Godfrey Dean	47,364	45,000	47,000	2,000	4.44%
Kinsmen Arena	208,502	234,500	229,500	(5,000)	-2.13%
Gloria Hayden	53,524	47,000	45,000	(2,000)	-4.26%
Tourism	16,829	20,000	20,000	0	0.00%
	<u>326,218</u>	<u>346,500</u>	<u>341,500</u>	<u>(5,000)</u>	<u>-1.44%</u>
Expenses					
Godfrey Dean	71,017	78,950	78,350	(600)	-0.76%
Kinsmen Arena	300,796	311,575	317,900	6,325	2.03%
Gloria Hayden	115,268	122,350	127,530	5,180	4.23% (1)
Facility Maintenance	27,592	188,355	220,770	32,415	17.21% (2)
Tourism	26,019	30,500	30,100	(400)	-1.31%
	<u>540,693</u>	<u>731,730</u>	<u>774,650</u>	<u>42,920</u>	<u>5.87%</u>
Net Expenses over Revenue	<u>214,474</u>	<u>385,230</u>	<u>433,150</u>	<u>47,920</u>	<u>12.44%</u>

(1) Newer staff - Grid Steps / wage increases

(2) Re-allocation of Facilities half tons (2) and staff resources

City of Yorkton
CDPR Parks Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Parks/Ball Diamonds	74,669	73,500	60,500	(13,000)	-17.69% (1)
Other outdoor	11,522	13,000	13,500	500	3.85%
	<u>86,191</u>	<u>86,500</u>	<u>74,000</u>	<u>(12,500)</u>	<u>-14.45%</u>
Expenses					
Administration	430,950	380,750	394,200	13,450	3.53%
Parks maintenance	224,778	178,150	180,106	1,956	1.10%
Grass cutting	257,385	315,700	325,300	9,600	3.04%
Forestry	282,509	283,002	284,878	1,876	0.66%
Soccer fields	9,414	34,500	35,100	600	1.74%
Horticultural	95,610	122,000	123,900	1,900	1.56%
Pest control	36,399	37,900	39,200	1,300	3.43%
Ball diamonds	129,410	123,450	123,800	350	0.28%
Outdoor facilities	76,791	123,200	142,500	19,300	15.67% (2)
	<u>1,543,246</u>	<u>1,598,652</u>	<u>1,648,984</u>	<u>50,332</u>	<u>3.15%</u>
Net Expenses over Revenue	<u>1,457,055</u>	<u>1,512,152</u>	<u>1,574,984</u>	<u>62,832</u>	<u>4.16%</u>

- (1) Loss of Cardinals rental, less Lions Diamond rentals
(2) Power for pathway, outdoor rink, skatepark and tennis court lights

City of Yorkton
CDPR Gallagher Centre Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
General fees & commissions	190,427	147,800	146,000	(1,800)	-1.22%
Agri-Pavillion	11,673	20,000	15,000	(5,000)	-25.00% (1)
Ice rentals	290,337	329,500	316,500	(13,000)	-3.95% (2)
Room rentals	55,596	64,000	59,000	(5,000)	-7.81% (3)
Convention centre & concession	235,733	288,500	603,000	314,500	109.01% (4)
Curling rink	40,182	43,000	43,000	0	0.00%
Flexi-Hall	135,120	137,000	129,000	(8,000)	-5.84%
Grounds & parking lot	42,968	41,500	47,000	5,500	13.25% (5)
Waterpark	596,321	639,000	640,000	1,000	0.16%
	<u>1,598,356</u>	<u>1,710,300</u>	<u>1,998,500</u>	<u>288,200</u>	<u>16.85%</u>
Expenses					
Administration	415,720	383,850	385,850	2,000	0.52%
Agri-Pavillion	57,664	37,500	33,500	(4,000)	-10.67%
Arena	421,076	492,800	506,350	13,550	2.75%
Building maintenance and utilities	1,095,722	1,049,000	1,018,050	(30,950)	-2.95% (6)
Convention centre & concession	250,490	252,200	574,950	322,750	127.97% (7)
Curling rink	15,780	13,000	16,000	3,000	23.08% (8)
Flexi-Hall	65,772	10,500	10,500	0	0.00%
Grounds & parking lot	91,058	53,000	53,000	0	0.00%
Waterpark	1,285,568	1,371,400	1,365,420	(5,980)	-0.44%
	<u>3,698,850</u>	<u>3,663,250</u>	<u>3,963,620</u>	<u>300,370</u>	<u>8.20%</u>
Net Expenses over Revenue	2,100,494	1,952,950	1,965,120	12,170	0.62%
Transfer (from) to Reserves	60,000	32,500	0	(32,500)	-100.00%
	<u>2,160,494</u>	<u>1,985,450</u>	<u>1,965,120</u>	<u>(20,330)</u>	<u>-1.02%</u>

- (1) Revenue reduced to reflect actuals
- (2) Revised Terrier agreement & expect less minor hockey revenue
- (3) Revised Terrier office Lease agreement based on other City lease agreements
- (4) Increase due to Concession operation not in 2019 budget
- (5) Grounds usage increasing
- (6) Decrease in natural gas rates
- (7) Reflects concession operations not in 2019 budget
- (8) Increased Ice sheet furnace maintenance

City of Yorkton
Engineering & Asset Management Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Fleet Operations	1,734,898	1,500,000	1,550,000	50,000	3.33% (1)
City Hall Rental	386,999	405,200	373,730	(31,470)	-7.77%
	<u>2,121,897</u>	<u>1,905,200</u>	<u>1,923,730</u>	<u>18,530</u>	<u>0.97%</u>
Expenses					
Engineering	655,436	724,659	736,015	11,356	1.57%
Street Lighting	522,171	532,069	543,409	11,340	2.13%
Special Events	1,422	2,924	2,324	(600)	-20.52%
Traffic Control	80,190	79,758	80,198	440	0.55%
Fleet Operations	935,024	962,187	994,257	32,070	3.33% (1)
Workshop	57,247	75,800	75,800	0	0.00%
Facilities	608,236	618,262	578,438	(39,824)	-6.44% (2)
	<u>2,859,726</u>	<u>2,995,659</u>	<u>3,010,441</u>	<u>14,782</u>	<u>0.49%</u>
Net Expenses over Revenue	737,829	1,090,459	1,086,711	(3,748)	-0.34%
Transfer to Reserves	<u>793,075</u>	<u>458,513</u>	<u>479,943</u>	<u>21,430</u>	<u>4.67%</u>
	<u><u>1,530,904</u></u>	<u><u>1,548,972</u></u>	<u><u>1,566,655</u></u>	<u><u>17,683</u></u>	<u><u>1.14%</u></u>

(1) Increase to fleet rates of 2% plus volume increase, and offsetting costs.

(2) Drop due to internal custodians

City of Yorkton
Planning, Building & Development & Airport Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Business Licenses	97,200	95,000	95,000	0	0.00%
Building & Development Permits	119,570	110,000	110,000	0	0.00%
Zoning & Subdivision Fees	15,010	3,250	3,000	(250)	-7.69%
Airport	245,378	125,000	129,869	4,869	3.89% (1)
	<u>477,158</u>	<u>333,250</u>	<u>337,869</u>	<u>4,619</u>	<u>1.39%</u>
Expenses					
Planning Services	320,526	281,580	291,104	9,524	3.38%
Building Services	227,826	211,480	218,226	6,746	3.19%
Economic Development	266,737	355,078	472,931	117,853	33.19% (2)
Airport	114,209	203,490	226,600	23,110	11.36% (3)
	<u>929,298</u>	<u>1,051,628</u>	<u>1,208,861</u>	<u>157,233</u>	<u>14.95%</u>
Net Expenses over Revenue	452,140	718,378	870,992	152,614	21.24%
Transfer to Reserves	<u>175,000</u>	<u>35,000</u>	<u>(75,000)</u>	<u>(110,000)</u>	<u>-314.29% (4)</u>
	<u><u>627,140</u></u>	<u><u>753,378</u></u>	<u><u>795,992</u></u>	<u><u>42,614</u></u>	<u><u>5.66% (5)</u></u>

- (1) New Landing Fee revenues offset largely by decrease in lease revenue
- (2) \$120,000 for website contracted services fully funded from reserves
- (3) Increase to equipment budget due to aging fleet and increasing maintenance
- (4) \$120K transfer from existing reserves, less \$10K annual transfer amount
- (5) Total increase due largely to wages and benefits (6 of 8 staff incurring grid step)

**City of Yorkton
Public Works Net Departmental Expenditures
For the Year Ending December 31, 2020**

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Urban Connector Grant	172,090	175,000	175,000	0	0.00%
Snow Permits	8,635	8,000	8,000	0	0.00%
Custom Work	45,588	15,000	15,000	0	0.00%
	<u>226,313</u>	<u>198,000</u>	<u>198,000</u>	<u>0</u>	<u>0.00%</u>
Expenses					
Administration	855,797	941,100	1,041,650	100,550	10.68% (1)
Street Cleaning	139,492	165,200	168,000	2,800	1.69%
Surfaced Streets & Lanes	1,126,147	1,213,500	1,235,300	21,800	1.80%
Gravelled Streets & Lanes	239,399	187,200	186,000	(1,200)	-0.64%
Drainage & Storm Sewer Maintenance	384,621	343,800	346,600	2,800	0.81%
Catch Basin Maintenance	86,120	68,000	74,000	6,000	8.82%
Inspections	138,121	104,500	116,500	12,000	11.48% (2)
Ice Control	107,711	106,700	117,500	10,800	10.12% (3)
Snow Removal	581,982	623,500	634,500	11,000	1.76% (3)
Sidewalk & Curb Maintenance	381,578	367,700	370,500	2,800	0.76%
Decorative Lighting	14,332	12,300	13,500	1,200	9.76%
Traffic Control	29,678	45,700	46,200	500	1.09%
Traffic Lines	57,251	66,100	70,500	4,400	6.66%
Street Sign Maintenance	19,554	21,400	23,000	1,600	7.48%
Railway & Watershed Levy	41,029	42,500	42,500	0	0.00%
Custom Work	46,457	10,200	10,300	100	0.98%
	<u>4,249,269</u>	<u>4,319,400</u>	<u>4,496,550</u>	<u>177,150</u>	<u>4.10%</u>
Net Expenses over Revenue	4,022,955	4,121,400	4,298,550	177,150	4.30%
Transfer to (from) Reserves	<u>(104,677)</u>	0	0	0	0%
	<u>3,918,278</u>	<u>4,121,400</u>	<u>4,298,550</u>	<u>177,150</u>	<u>4.30%</u>

(1) \$65,000 to office trailer rent, increased training for operator tickets

(2) Increase as inspections required before major resurfacing

(3) Increased to 5-year average costs

0.00 0.00

**City of Yorkton
Landfill Net Departmental Expenditures
For the Year Ending December 31, 2020**

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Fees	1,775,698	1,838,000	1,930,000	92,000	5.01% (1)
	<u>1,775,698</u>	<u>1,838,000</u>	<u>1,930,000</u>	<u>92,000</u>	<u>5.01%</u>
Expenses					
Administration	395,993	265,370	283,360	17,990	6.78% (2)
Waste Disposal Grounds	1,065,459	980,900	988,800	7,900	0.81%
Waste Disposal Gate	74,390	70,700	71,700	1,000	1.41%
	<u>1,535,842</u>	<u>1,316,970</u>	<u>1,343,860</u>	<u>26,890</u>	<u>2.04%</u>
Net Expenses over Revenue	(239,855)	(521,030)	(586,140)	(65,110)	12.50%
Transfer to Reserves	<u>239,855</u>	<u>521,030</u>	<u>586,140</u>	<u>65,110</u>	<u>12.50% (3)</u>
	<u><u>(0)</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0.00%</u></u>

(1) Increased tipping rates (Jan 1, 2020) and usage estimated for full 2020 year

(2) Staff increases + moved (1) summer student position from waterworks budget

(3) Projected income - to reserves to pay for capital projects (new cell)

City of Yorkton
Residential Garbage Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Residential Fees	910,164	903,704	1,020,000	116,296	12.87% (1)
	<u>910,164</u>	<u>903,704</u>	<u>1,020,000</u>	<u>116,296</u>	<u>12.87%</u>
Expenses					
Parks Garbage Pickup	18,000	21,000	21,000	0	0.00%
Residential Pickup	575,109	618,910	630,588	11,678	1.89%
Tipping Fees	309,000	343,000	375,000	32,000	9.33% (2)
	<u>902,109</u>	<u>982,910</u>	<u>1,026,588</u>	<u>43,678</u>	<u>4.44%</u>
Net Expenses over Revenue	(8,055)	79,206	6,588	(72,618)	-91.68%
Transfer to Reserves	<u>8,055</u>	<u>(79,206)</u>	<u>(6,588)</u>	<u>72,618</u>	<u>-91.68%</u>
	<u><u>(0)</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0.00%</u></u>

(1) Levy increase required for 2020 (increase \$1.35 single dwelling and \$1.10 for multi unit dwelling - supported by the Env Committee Oct 2019)

(2) Tipping fees increased (\$75.00/tonne) x the estimated residential tonnage (5,000) .

*** the more we throw away (tonnage), the higher our levy needs to be to offset the expenses

City of Yorkton
Recycling Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Grants	113,952	191,941	191,941	(1)	0.00%
Recycling Fees	535,293	536,688	536,688	0	0.00%
	<u>649,246</u>	<u>728,629</u>	<u>728,629</u>	<u>(1)</u>	<u>0.00%</u>
Expenses					
Recycling Collection	335,619	340,000	360,000	20,000	5.88% (1)
Recycling Processing	200,297	150,000	160,000	10,000	6.67% (1)
	<u>535,916</u>	<u>490,000</u>	<u>520,000</u>	<u>30,000</u>	<u>6.12%</u>
Net Expenses over Revenue	(113,330)	(238,629)	(208,629)	30,001	-12.57%
Transfer to Reserves	<u>113,330</u>	<u>238,629</u>	<u>208,629</u>	<u>(30,001)</u>	<u>-12.57% (2)</u>
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

(1) Changes in markets - proving higher cost for collection and processing

(2) Projected income - to reserves to pay for capital projects (recycling upgrades)

City of Yorkton
Water & Sewer Works Net Departmental Expenditures
For the Year Ending December 31, 2020

	Actual 2018	Budget 2019	Budget 2020	\$ Change	% Change
Revenues					
Sale of Water	8,478,139	7,970,000	8,613,250	643,250	8.07% (1)
Custom Work	72,176	100,000	100,000	0	0.00%
Connection Fees	108,334	62,000	72,000	10,000	16.13%
Yorkville Utility Board Revenue	53,205	80,000	50,000	(30,000)	-37.50%
	<u>8,711,854</u>	<u>8,212,000</u>	<u>8,835,250</u>	<u>623,250</u>	<u>7.59%</u>
Expenses					
Administration	902,437	1,005,426	1,043,505	38,079	3.79%
Water Meters	177,544	176,000	188,653	12,653	7.19% (5)
Wells	134,985	274,000	295,000	21,000	7.66% (6)
Aquifer	23,000	31,000	31,000	0	0.00%
Custom Work	0	0	0	0	0.00%
Distribution System	183,127	283,000	288,377	5,377	1.90%
Water Breaks	609,842	380,000	571,520	191,520	50.40% (2) (5)
Hydrants	71,298	54,000	55,026	1,026	1.90%
Water Main Replacement	638,882	567,500	707,690	140,190	24.70% (3) (5)
Sewer Main Replacement	227,883	273,000	278,187	5,187	1.90%
Water Treatment Plant	779,100	850,200	892,000	41,800	4.92% (4)
Water Tower	9,752	15,400	15,900	500	3.25%
Sewer Treatment Plant	1,036,285	1,199,500	1,250,500	51,000	4.25% (4)
Sanitary Sewer Maintenance	312,883	265,000	270,035	5,035	1.90%
Connections	146,993	162,000	165,078	3,078	1.90%
Interest on Long Term Loans	170,024	148,412	116,067	(32,345)	-21.79%
	<u>5,424,034</u>	<u>5,684,438</u>	<u>6,168,538</u>	<u>484,100</u>	<u>8.52%</u>
Net Expenses over Revenue	(3,287,819)	(2,527,562)	(2,666,712)	(139,150)	5.51%
Long Term Loan Principal Payments	742,343	741,000	772,000	31,000	4.18%
Transfer to Reserves	2,545,477	1,786,562	1,894,712	108,150	6.05% (7)
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

- (1) Changes to water rate (3.5% increase) and to the Base rate - (\$3.00/month/household, \$0.88/month commercial)
- (2) More Service Breaks / Water breaks - aging infrastructure
- (3) Increased the budget due to more frequent breaks
- (4) Staff increases and staff classification increases + bringing the 8th operator position back into the budget. ** This position was not included in previous budget (succession planning + staff off on disability)

2020 & 2021 City of Yorkton Capital Budget

2020 Capital Budget Projects Rolled Over

Rollover Projects		Total	From	Grants/	Trade	External	Tax Dollars towards Capital Budget		
Dept	Project Description	Cost	Reserves	Donations	Value	Loan Proceeds	Other Funds Land Sales	Water/Landfill Surplus	Capital Budget
Administration	Records Retention Software	\$ 50,000	(50,000)						0
CDPR	Gloria Hayden Changerooms/Shower Upgrades	\$ 8,500	(8,500)						0
CDPR	Library - LED Lighting upgrades	\$ 50,000	(50,000)						0
CDPR	Beautification - North Side of Smith Street, Dracup to 7th	\$ 40,000	(40,000)						0
CDPR	Ravine Boardwalk Replacement (signage, fix step)	\$ 12,500	(12,500)						0
CDPR	Pathway - Knights of Columbus	\$ 68,000	(68,000)						0
CDPR	Pathway - Darlington South Side (Fenson to Mayhew)	\$ 65,000	(65,000)						0
CDPR	Heritage Heights Park Improvements (Tennis Courts, Lights)	\$ 50,000	(50,000)						0
Cemetery	New Storage Building	\$ 265,000	(125,000)						140,000
Deer Park	Deer Park Equipment - Mower, beverage cart, hand over-seeder	\$ 110,000	(110,000)						0
Deer Park	Fuel Tank Replacement	\$ 25,000	(25,000)						0
Deer Park	Irrigation Upgrades	\$ 135,150	(135,150)						0
Deer Park	Deer Park - New #8 Green	\$ 129,500	(79,500)				(50,000)		0
Deer Park	Deer Park - New #7 Green	\$ 15,000	(15,000)						0
Deer Park	Deer Park - On-Course Culverts	\$ 19,000	(19,000)						0
Ec Dev	Revitalization East, Hwy 9 / Hwy 10 Corner	\$ 196,316	(196,316)						0
Engineering	Broadway Street West - Highway #10 Project with Provincial Government	\$ 376,805	(376,805)						0
Engineering	Rail Line Fencing (Between Skate Park & Western Grocer)	\$ 30,000	(10,000)	(20,000)					0
Engineering	Paving Gravel Roads - York Road East (Mayhew to Whitesand Drive)	\$ 557,263	(557,263)						0
Engineering	Paving Highway 9 South Service Road (Humpty's)	\$ 28,465	(28,465)						0
Engineering	Storm sewer relief line from Whitesand Drive to York Road	\$ 770,000	(440,000)	(330,000)					0
Engineering	Queen Street/Hwy 9 Signalization Study	\$ 50,000	(50,000)						0

4,085,000.00

2020 Capital Budget Projects Rolled Over (continued)

Rollover Projects		Total	From	Grants/	Trade	External	Other Funds	Water/Landfill	Capital
Dept	Project Description	Cost	Reserves	Donations	Value	Loan Proceeds	Land Sales	Surplus	Budget
Engineering	Traffic Signal Pole Replacement Program - Broadway and 4th Ave	\$ 257,000	(257,000)						
Engineering	Solar Pedestrian Crossing Signals at Hospital	\$ 24,000	(24,000)						
Enviro Services	SaskAbilities Recycling Centre Upgrades: scale, building, doors, skidsteer, glass crusher	\$ 80,000	(80,000)						0
Gallagher Centre	Grandstand Repairs	\$ 50,000	(50,000)						0
Gallagher Centre	Convention Centre Sound	\$ 30,000	(30,000)						0
Gallagher Centre	South Parking Lot Lighting	\$ 23,000	(23,000)						0
Gallagher Centre	Gender Neutral Change Room	\$ 10,000	(10,000)						0
Gallagher Centre	New Rink - Conceptual planning (AODBT)	\$ 50,000	(50,000)						0
Gallagher Centre	Waterpark Coin Lockers	\$ 27,500	(27,500)						0
Landfill	Master Plan Landfill	\$ 140,000	(140,000)				0		0
Planning	Highway Entrance Signage	\$ 100,000	(100,000)						0
Public Works	City Operations Centre and Site Work	\$ 13,850,000				(13,850,000)			0
Public Works	Dracup North - Pathway and Lights	\$ 260,000	(200,000)			(60,000)			0
Public Works	Dracup South - Pathway and Lights	\$ 1,500,000	(301,700)	(500,000)		(698,300)			0
Public Works	Design for Residential Reconstruction Program	\$ 61,345	(61,345)						0
Public Works	Darlington Street Reconstruction - design	\$ 40,000	(40,000)						0
Public Works	Darlington Street Reconstruction - waterline	\$ 1,485,000	(1,485,000)						0
Public Works	Darlington Overpass Rehabilitation	\$ 770,000	(770,000)						0
Public Works	Mayhew Reconstruction	\$ 2,478,000	(358,500)			(2,119,500)			0
Landfill	Landfill Bridge	\$ 89,260	0	(89,260)					0
Waste Water	North Sewer System Upgrades (Storm, Sanitary, Bridges)	\$ 803,323		(803,323)					0
Waste Water	Sludge Lagoon Repairs	\$ 64,682	(64,682)					0	0
Waste Water	WPCP Down Stream Study/Master Plan	\$ 295,958	(295,958)						0
Water Works	Well 9 & 10 Improvements	\$ 400,000	(400,000)						0
Water Works	Well #16 - purchase of land	\$ 99,373	(99,373)						0
		\$ 26,039,939	(7,379,556)	(1,742,583)	0	(16,727,800)	(50,000)	0	140,000

2020 Capital Budget Projects - Approved in 2019

Dept	Project Description	Total Cost	From Reserves	Grants	Trade Value	External Loan Proceeds	Other Funds Land Sales	Water/Landfill Surplus	2020 Capital Budget	2021 Capital Budget
Airport	Airport Runway Rehabilitation (internal loan - completed in 2019)	\$ 550,000	(25,000)	(275,000)					\$ 250,000	
CDPR	Pathway - Silver Heights	\$ 167,000							\$ 167,000	
CDPR	Godfrey Dean Washroom Renovations	\$ 50,000	(50,000)						\$ -	
CDPR	Knights of Columbus Park Improvements (tennis court resurfacing, lights, rink boards, picnic pads)	\$ 132,500	(75,000)						\$ 57,500	
CDPR	Lions Ball Diamond Electrical and Backstop Improvements	\$ 33,000	(33,000)						\$ -	
Cemetery	West Road Repair	\$ 38,500							\$ 38,500	
City Wide	Fund balance owing on Dracup (prev drainage loan)	\$ 695,000							\$ 695,000	
Deer Park	Irrigation Upgrades	\$ 100,000							\$ 100,000	
Engineering	King Street/Hwy 9 Intersection Signalization	\$ 1,500,000	0				(1,500,000)		\$ -	
Engineering	Pedestrian Crossing at West Broadway Tim Horton's	\$ 52,000							\$ 52,000	
Engineering	Traffic Signal Pole Replacement Program - Broadway and Myrtle Ave	\$ 350,000	0						\$ 350,000	
Engineering	Timber Bridges Load Ratings	\$ 40,000	(40,000)						\$ -	
Engineering	Solar Pedestrian Crossing Signals at Booth/Gladstone & Smith/3rd	\$ 52,000							\$ 52,000	
Enviro Services	SaskAbilities Recycling Centre Upgrades: scale, building doors, skidsteer, glass crusher	\$ 70,000	(70,000)						\$ -	
Public Works	Darlington Reconstruction	\$ 3,000,000				(817,000)			\$ 2,183,000	
Water Works	Water Pollution Control Plant Expansion Pre-design (Phase II)	\$ 300,000	(300,000)						\$ -	
2020 Capital Budget Projects - Additional from reserves										
Engineering	GPS Survey Unit	\$ 40,000	(40,000)						\$ -	
Enviro	Federated Co-op Diesel Spill Clean-up	\$ 100,000	(100,000)						\$ -	
Facilities	City Hall - Lighting / Council Chambers	\$ 50,000	(50,000)						\$ -	
Fire	Equipment - Jaws of Life / SCBA Bottles	\$ 47,000	(47,000)						\$ -	
Fleet	Equipment Purchases - Sewer/Vac truck, Half Ton, Special Service Vehicle, Skid Steer	\$ 774,200	(774,200)						\$ -	
Gallagher Centre	Waterpark Dehumidification	\$ 600,000	(600,000)						\$ -	
Gallagher Centre	Demo Old Office	\$ 15,000	(15,000)						\$ -	
Gallagher Centre	Curling Rink - LED Lights	\$ 25,000	(25,000)						\$ -	
Gallagher Centre	Waterpark Circulation Pump	\$ 25,000	(25,000)						\$ -	
Gallagher Centre	Fire Protection Upgrades	\$ 40,000	(40,000)						\$ -	
Gallagher Centre	Floor Scrubber	\$ 12,000	(12,000)						\$ -	
Gallagher Centre	Kiosk Renovation	\$ 12,000	(12,000)						\$ -	
Parks	Weinmaster Park Rubber Re-surfacing	\$ 50,000	(50,000)						\$ -	
Parks	Logan Green Tree Planting Program	\$ 25,000	(25,000)						\$ -	
Parks	Pathways - Dracup: Collacot Extension	\$ 105,000	(105,000)						\$ -	
Transit	Access Transit Bus Replacement	\$ 100,000	(100,000)						\$ -	
Totals		\$ 9,150,200	(2,613,200)	(275,000)	0	(817,000)	(1,500,000)	0	3,945,000	0
Total 2020 City of Yorkton Capital Budget										
		\$ 35,190,139	(9,992,756)	(2,017,583)	0	(17,544,800)	(1,550,000)	0	4,085,000	0

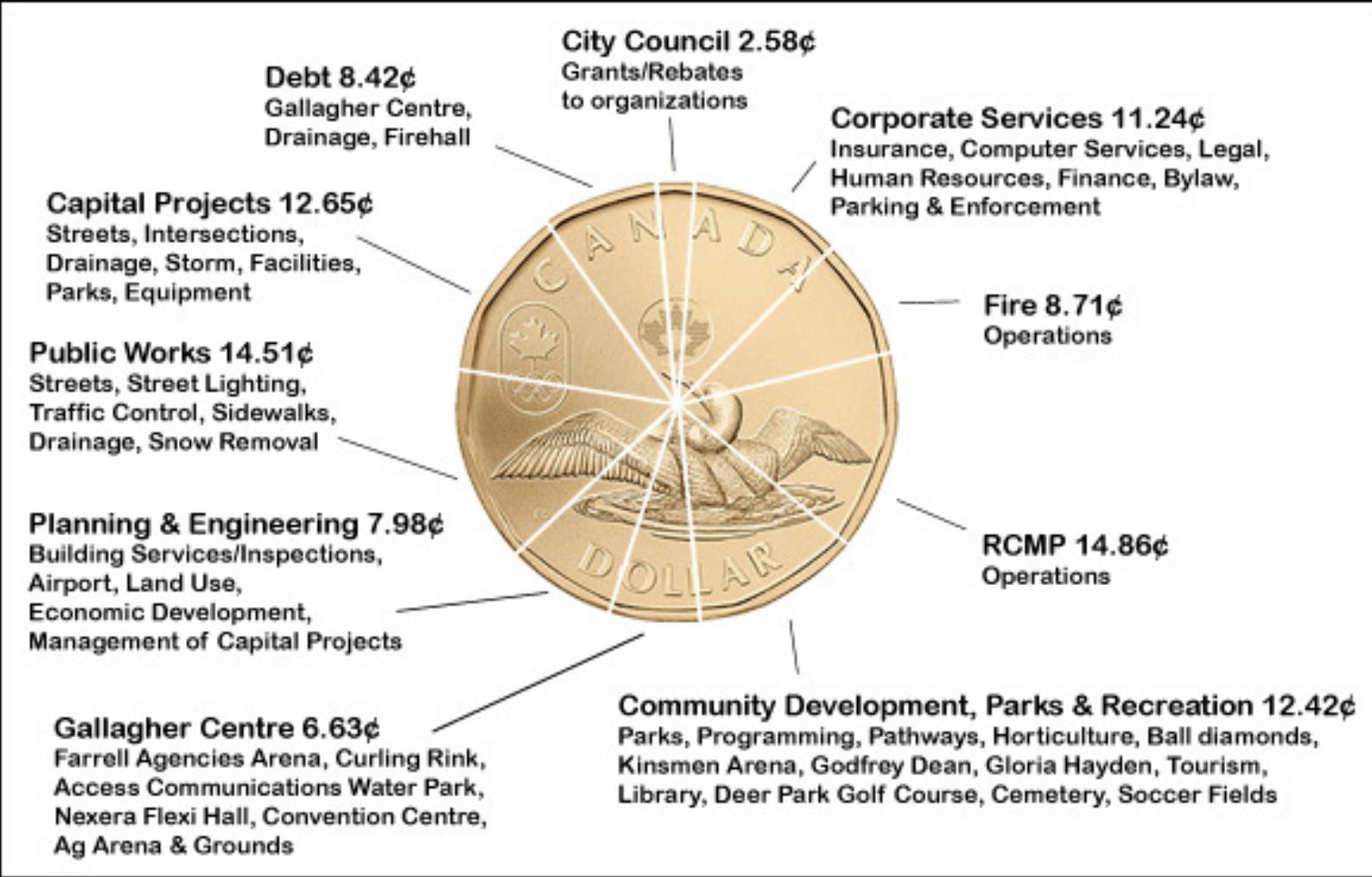
2021 Capital Budget Projects Proposed

Dept	Project Description	Total Cost	From Reserves	Grants	Trade Value	External Loan Proceeds	Other Funds Land Sales	Water/Landfill Surplus	2020 Capital Budget	2021 Capital Budget
Airport	Airport Runway (internal loan payment)	\$ 525,000		(265,000)						\$ 260,000
	Fund balance owing on Dracup (prev drainage loan)	\$ 695,000								\$ 695,000
City Wide	Irrigation	\$ 100,000								\$ 100,000
Deer Park	Maintenance Staff Trailer	\$ 150,000								\$ 150,000
	Fleet Storage Building & Cold Storage Stockpile									
Engineering	Site	\$ 6,207,654	(3,756,654)							\$ 2,451,000
Enviro	Yorkton Ground Water Resource Investigation	\$ 250,000	(250,000)							\$ -
Enviro	YPUB Sewage Meter	\$ 198,800	(198,800)							\$ -
	Equipment Purchases - Wheel Loader, Street									
Fleet	Sweeper, Half Tons, Track Loader	\$ 799,000	(799,000)							\$ -
Gallagher Centre	New Indoor Staging - Flexihall	\$ 100,000	(50,000)							\$ 50,000
Gallagher Centre	Grandstand Repairs	\$ 65,000	(26,000)							\$ 39,000
Parks	Wood Chipper	\$ 55,000	(55,000)							\$ -
Parks	Outdoor Basketball Courts (Heritage & Knights)	\$ 100,000	(50,000)							\$ 50,000
Parks	Cemetary Building - Interior Finishing Work	\$ 85,000								\$ 85,000
	Residential Reconstruction - Engineering									
Public Works	Investigation and Design part 1	\$ 150,000								\$ 150,000
Public Works	Water Meter Replacement Program	\$ 3,500,000	(3,500,000)							\$ -
Rec Facilities	Library Sewer Line Replacement	\$ 30,000								\$ 30,000
Rec Facilities	Godfrey Dean / Gloria Hayden Window Repairs	\$ 40,000	(40,000)							\$ -
Rec Facilities	Annual Facility Rooftop Replacement Program	\$ 50,000	(50,000)							\$ -
Rec Facilities	Gloria Hayden Gym Floor and Lines	\$ 25,000								\$ 25,000
Total 2021 City of Yorkton Capital Budget		\$ 13,125,454	(8,775,454)	(265,000)	0	0	0	0	0	4,085,000

Total of Projects above requiring capital funding \$ 4,085,000 \$ 4,085,000
2020 2021

Deferred Projects:

Dept	Project Description	Total Cost
Council	Yorkton Brick Mill - Project Cost Sharing	\$ 300,000
	Expanded Outdoor Field - Yorkton Football / Lacrosse (no cost estimate)	\$ -
Gallagher	Soccer Turf Flooring	\$ 300,000
Gallagher	Ice Floor Covering	\$ 300,000
Deer Park	Tree Planting	\$ 15,000
	Residential Reconstruction - Engineering	
Public Works	investigation and Design part 2	\$ 300,000
	Smith Street Rehabilitation Investigation and Design	\$ 200,000
Public Works	Total	\$ 1,415,000



Projected Annual Replacement Cost of Infrastructure Assets

Dec-19

	Length in Km	Replacement Cost 2015 Values	Average Useful Life	Required Annual Funding
Water	183	\$ 66,846,803	72	\$ 928,428
Sewer	132	\$ 48,989,260	61	\$ 803,103
Drainage	88	\$ 40,472,246	49	\$ 825,964
	403	\$ 156,308,309		\$ 2,557,495
Road Surface	146	\$ 80,581,338	33	\$ 2,441,859
Road Base	146	\$ 68,411,014	49	\$ 1,396,143
		\$ 148,992,352		\$ 3,838,002
Sidewalks	149	\$ 28,138,619	40	\$ 703,465
Subtotal - Linear				\$ 7,098,962
Facilities		\$ 168,185,044	26	\$ 6,468,656
Facility Infrastructure Deficit				\$ 6,468,656
TOTAL		\$ 501,624,324		\$ 13,567,618
Current Funding for Capital				\$ 4,085,000
Current Funding for WaterWorks				\$ 1,731,530
Current Debt Payments (Capital)				\$ 2,496,278
Future Capital & Reserve Allocation				\$ 2,220,523
				\$ 10,533,331
GAP (Annual Infrastructure Deficit)				\$ (3,034,286)

Not included: Parks