

TITLE: 2019 Operating & 2019/2020 Capital Budgets	DATE OF MEETING: December 10, 2018
CLEARANCES:	REPORT DATE: December 6, 2018, 12:10 PM
 Presenter: Ashley Stradeski, Director of Finance	ATTACHMENTS: <ol style="list-style-type: none"> 1) 2019 Budget Submission (Summary) 2) 2019 Wage Summary 3) 2019 Operating Budget – Departments 4) 2019 & 2020 Capital Budget 5) Tax Revenue and Departmental Expense Pie Chart 6) Infrastructure Gap and Major Capital Projects December 6, 2018 Date
Lonnie Kaal City Manager	December 6, 2018 Date

SUMMARY OF HISTORY/DISCUSSION & FUNDING:

The 2019 Operating & 2019/2020 Capital Budgets have been presented to Council through two Strategic Planning Sessions over the past few weeks. Attachments 1-4 of this report are proposing the latest version of both the Operating and the Capital Budgets.

The management team made significant cuts prior to presenting these budgets to Council, who subsequently made further revisions to decrease the impact to property owners. The proposed budget includes a 2.9% increase in taxation revenue for the 2019 year. This includes 0.9% for future capital projects, and 2.0% for all other operational expenditures.

Operating increases remain below the estimated 2018 Consumer Price Index increase of 2.8% (August 2018 value), through efficiencies and cost reducing measures.

The capital increase is primarily directed to road and construction projects. Planned road construction is unprecedented and includes Broadway East resurfacing, Darlington East and Mayhew reconstruction, Darlington Overpass rehabilitation, York Road East paving, as well as continuing work on Circlebrooke Drive and numerous other locations throughout the city.

A. Operating

The 2019 Operating Budget package includes the 2019 Budget Submission Summary (Attachment 1), 2019 Wages & Benefits Summary (Attachment 2), City of Yorkton 2019 Operating Budget (Attachment 3,) and Pie Chart of Where the Tax Revenue Goes! (Attachment 5.)

1. 2019 Budget Submission Summary

This document is an overview of the 2019 Operating & Capital Budgets that indicates the percentage increase required in tax revenue, along with the net departmental spending.

The 2019 increase in taxation revenue as submitted, amounts to a 2.9% increase in tax revenue or \$685,000. Significant areas of increase are broken down as follows:

Increase in Council Remuneration	\$ 27,000
In 2019, changes to the Federal Income Tax rules will decrease the amount of take-home pay by Mayor and Council. This increase is intended to offset this and create similar take-home pay for Council.	
Increase due to new Marketing Coordinator	52,000
Increase in Planning, Engineering and Administration	187,000
Increase in Community Development, Parks & Recreation	221,000
Increase in Public Works Operations	156,000
Some areas of increase due to:	
Street Re-surfacing	98,000
Snow Removal	58,000
Increase in Protective Services (Fire & RCMP)	<u>72,000</u>
	\$ 871,000

Note that this is higher than the total increase to taxes – it has been offset by efficiencies and reductions in other areas.

2. City of Yorkton 2019 Wages & Benefits Summary

This summary shows the wages and benefits broken down to the departments. It compares the 2019 budgeted amount with those budgeted for in 2018. The CUPE agreement from January 2016 to December 2019 includes average annual wage increases of 1.78%. When adding benefits and pensions, the total compensation increase is 2.24%.

Out-of-scope city employees receive the same total compensation (including benefits) increase of 2.24%.

Additionally, a contract was reached with the IAFF for fire fighters, totaling 15.27% over six years (2016-2021) with an average 2.55% increase per year (with a 2.75% increase for 2019.)

Pension benefit costs also increased, with fire fighters' pension contributions increasing 0.58% and non-fire fighters' increasing 0.45% over 2018's amounts.

For 2019 the actual wage increase for all employees amounted to 2.00% and the total payroll increase for all employees amounted to 2.34%

3. City of Yorkton 2019 Operating Budget

The summary shows that the City of Yorkton brings in approximately \$48.7 million in total revenue. This revenue is used to fund \$37.3 million in operating expenses, \$2.5 million in debt payments, \$3.9 million to future capital projects and \$5 million towards capital expenditures.

Following the summary are the individual departmental reports, which include detailed explanations for any large variances from the 2018 budget to the 2019 budget. The 2018 financial year is in line with the 2018 budget; therefore, we are confident comparing the 2019 budget to the 2018 budget. Year-end preparations will begin in January with a year-end report coming to Council in March 2019.

B. Capital

Attachment 4 is the Capital Budget submissions that make up the proposed 2019/2020 Capital Budget for the City of Yorkton.

The Capital Budget was prepared using \$4,085,000 of funding from taxation revenue as it has been for the past number of years.

This budget includes a 0.9% tax increase for capital, to go to future capital and debt payments. The majority of our streets and arterial roads are aging and in poor condition, and without continued increases in funding it would take approximately 99 years to repair/replace the existing road network in its entirety. Ongoing capital tax increases will be required to fund the planned roadways. (See Attachment 6)

On page 1 of the document (Attachment 4), you will find all the roll-over projects that were approved in prior years' budgets that are to be completed in 2019. There are five projects on this list that will require additional funding from the 2019 budget, to the tune of \$617,000. The Broadway Paving and Whitesand Drainage projects account for an additional \$1,047,000, which was previously approved by Council (2018 budget deliberations.) Page 2 lists all the new capital projects for 2019 & 2020, as well as how they are to be funded.

To summarize:

Prior Year Projects to Complete	\$ 32,763,913
New Projects with 2019 Funding	<u>\$ 9,847,500</u>
	\$ 42,611,413
Funded from Reserves	\$(16,341,547)
Funded from Grants Received	\$(8,811,001)
Funded from Long Term Debt	\$(13,077,800)
Other Funding	<u>\$(296,065)</u>
Utilization of 2019 Capital Funding	\$ 4,085,000

C. Pie Chart – Where Does the City of Yorkton’s Tax Revenue Go! (Operating & Capital)

Of the \$30,308,000 in revenue, \$24,136,000 comes from property owners paying taxes. The pie chart breaks this down into the various departments. Please note that this is not a breakdown of a property owner’s individual tax bill, but rather a breakdown of the \$24,159,000 taxation revenue, which funds both operating and capital expenditures.

OPTIONS:

1. That Council direct Administration to publish the December 10, 2018 2019 Operating and 2019/2020 Capital Budget report in its entirety on the City’s website for public review, and further that Administration bring a subsequent Budget report to the January 21, 2019 Regular Meeting of Council for adoption.
2. Other direction as Council deems appropriate.

RECOMMENDATIONS:

- 1. That Council direct Administration to publish the December 10, 2018 2019 Operating and 2019/2020 Capital Budget report in its entirety on the City’s website for public review, and further that Administration bring a subsequent Budget report to the January 21, 2019 Regular Meeting of Council for adoption.**

Attachment 1

**CITY OF YORKTON
BUDGET SUBMISSION REVISION 0
FOR THE YEAR ENDED DECEMBER 31, 2019**

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change	
Revenue						
Taxes including GIL	22,378,313	23,331,320	23,417,000	85,680		
Tax Growth	0	0	147,000	147,000	0.63%	
Increase to Taxes	0	0	472,000	472,000	2.00%	
Increase for Capital	0	0	213,000	213,000	0.90%	2.91%
Total Taxes	<u>22,378,313</u>	<u>23,331,320</u>	<u>24,249,000</u>			
BID Levy	(110,377)	(113,000)	(113,000)	0	0.00%	
Interest	501,882	315,715	320,880	5,165	1.64%	
Surcharges	2,715,403	2,919,000	2,962,500	43,500	1.49%	
Municipal Operating Grant	3,079,722	2,880,070	2,890,070	10,000	0.35%	
Total Revenue	<u>28,564,943</u>	<u>29,333,105</u>	<u>30,309,450</u>			
Net Departmental Expenses						
General						
Misc/BID Grant	100,000	100,000	100,000	0	0.00%	
Legislative/Council	595,752	597,032	642,502	45,470	7.62%	
Admin	2,979,981	2,880,366	2,963,104	82,738	2.87%	
Bylaw Control	213,913	222,900	271,684	48,784	21.89%	
Total General	<u>3,889,646</u>	<u>3,800,298</u>	<u>3,977,290</u>			
Protective Services						
Fire	2,414,400	2,477,833	2,447,551	(30,282)	-1.22%	
RCMP	4,091,283	4,205,653	4,307,612	101,959	2.42%	
Total Protective Services	<u>6,505,683</u>	<u>6,683,486</u>	<u>6,755,163</u>			
Community Development Parks & Recreation						
Cemetery	0	0	70,800	70,800	#DIV/0!	
Deer Park	230,280	211,500	224,350	12,850	6.08%	
Library	585,445	597,775	578,050	(19,725)	-3.30%	
Leisure Services - Admin & Programs	395,248	504,655	490,827	(13,828)	-2.74%	
Leisure Services - Facilities	233,638	222,880	385,230	162,350	72.84%	
Leisure Services - Outdoor & Parks	1,429,272	1,498,085	1,512,152	14,067	0.94%	
Transit	295,177	320,000	318,000	(2,000)	-0.63%	
Total Community Development Parks & Recreation	<u>3,169,060</u>	<u>3,354,895</u>	<u>3,579,409</u>			
Gallagher Centre						
Gallagher Centre	1,261,008	1,273,262	1,253,050	(20,212)	-1.59%	
Waterpark	642,422	715,950	732,400	16,450	2.30%	
Total Gallagher Centre	<u>1,903,430</u>	<u>1,989,212</u>	<u>1,985,450</u>			
Engineering & Asset Management						
Engineering & Asset Management	649,095	729,749	724,659	(5,090)	-0.70%	
Facilities	272,492	216,100	234,562	18,462	8.54%	
Fleet	68,892	79,300	0	(79,300)	-100.00%	
Traffic Control, Street Lighting & Special Events	667,058	614,751	614,751	0	0.00%	
Total Engineering & Asset Management	<u>1,657,537</u>	<u>1,639,900</u>	<u>1,573,972</u>			
Planning, Building & Development						
Planning Services	231,032	270,064	281,580	11,516	4.26%	
Building Services	40,904	14,218	3,230	(10,988)	-77.28%	
Economic Development	268,569	278,348	355,078	76,730	27.57%	
Airport	119,456	87,190	113,490	26,300	30.16%	
Total Planning, Building & Development	<u>659,961</u>	<u>649,820</u>	<u>753,378</u>			
Public Works	<u>3,648,350</u>	<u>3,965,500</u>	<u>4,121,400</u>	155,900	3.93%	
Environmental Services						
Landfill/Garbage	0	0	0	0	#DIV/0!	
Residential Garbage	0	0	0	0	#DIV/0!	
Water & Sewer	(100,000)	(100,000)	0	100,000	-100.00%	
Total Environmental Services	<u>(100,000)</u>	<u>(100,000)</u>	<u>0</u>			
Total Net Departmental Expenses	<u>21,333,667</u>	<u>21,983,111</u>	<u>22,746,062</u>			
Capital, Debt & Reserve Expenditures						
Capital						
Capital Expenditures	4,085,000	4,085,000	4,085,000	0	0.00%	
Future Capital	1,182,678	1,044,523	1,257,523	213,000	20.39%	
New Deals Gas Tax Grant	(952,675)	(980,879)	(980,879)	0	0.00%	
Total Capital	<u>4,315,003</u>	<u>4,148,644</u>	<u>4,361,644</u>			
Debt						
Gallagher Centre	1,142,936	1,151,254	1,151,254	0	0.00%	
Dracup	0	696,235	696,235	0	0.00%	
Fire Hall	640,699	648,789	648,789	0	0.00%	
Total Debt	<u>1,783,635</u>	<u>2,496,278</u>	<u>2,496,278</u>			
Reserve Allocation	<u>705,000</u>	<u>705,000</u>	<u>705,000</u>	0	0.00%	
Total Capital, Debt & Reserve Expenditures	<u>6,803,638</u>	<u>7,349,922</u>	<u>7,562,922</u>			
NET OPERATING & CAPITAL BUDGET	<u>427,638</u>	<u>72</u>	<u>466</u>			

Attachment 2

City of Yorkton
2019 Wages & Benefits (Total Cost of an Employee)
For the Year Ended December 31, 2019

	2018 Budget	2019 Budget	Increase	% Increase
Council	208,600	242,140	33,540	16.08%
City Manager/City Clerk Offices	501,500	531,625	30,125	6.01%
Human Resources	295,800	407,135	111,335	37.64%
Finance/Information Technology	95,400	998,220	46,820	4.92%
City Owned Property	126,900	130,090	3,190	2.51%
Bylaw	195,100	252,900	57,800	29.63%
Fire Administration	362,300	311,790	(50,510)	-13.94%
Fire Fighters	1,996,300	1,735,317	(260,983)	-13.07%
RCMP Steno's	589,100	597,031	7,931	1.35%
Cemetery	178,920	106,900	(72,020)	-40.25%
Deer Park	355,300	365,850	10,550	2.97%
CDPR Administration & Programming	507,700	510,310	2,610	0.51%
CDPR Parks, Arena & Facilities	1,145,760	1,302,180	156,420	13.65%
Gallagher Centre Administration	308,200	312,750	4,550	1.48%
Gallagher Centre Building Maintenance	291,900	299,000	7,100	2.43%
Gallagher Centre Arena	399,200	386,300	(12,900)	-3.23%
Gallagher Centre Events	155,800	160,200	4,400	0.00%
Gallagher Centre Waterpark	939,700	992,900	53,200	5.66%
Engineering & Asset Management	972,900	981,987	9,087	0.93%
Planning	225,600	238,750	13,150	5.83%
Building	168,000	156,242	(11,758)	-7.00%
Economic Development	134,200	212,870	78,670	58.62%
Public Works Administration	778,500	859,100	80,600	10.35%
Public Works Operations	800,480	835,600	35,120	4.39%
Landfill	224,500	228,650	4,150	1.85%
Residential Garbage	2,120	0	(2,120)	-100.00%
Water Administration	818,000	908,850	90,850	11.11%
Water Distribution Operations	489,300	414,000	(75,300)	-15.39%
Water Plant	360,000	340,000	(20,000)	-5.56%
Sewer Plant	387,000	400,000	13,000	3.36%
Total Wages & Benefits	14,870,080	15,218,687	348,607	2.34%

Additional Positions in Budget for 2019 (total cost of the employee)

Marketing Coordinator	51,000
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Total Wages & Benefits Increase	2.34%
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Increases due to Additional Positions	0.34%
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Increases due to Existing Positions	2.00%
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Attachment 3

**City of Yorkton
2019 Operating Budget
For the Year Ending December 31, 2019**

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
General Revenue	28,564,943	29,333,105	30,309,450	976,345	3.33%
Administrative	112,619	118,100	128,500	10,400	8.81%
Fire	493,074	389,500	403,000	13,500	3.47%
RCMP	521,220	525,000	540,000	15,000	2.86%
Cemetary	118,851	113,000	124,000	11,000	9.73%
Deer Park	534,805	567,000	560,200	(6,800)	-1.20%
Library	31,546	23,000	28,000	5,000	21.74%
CDPR	693,499	704,830	781,494	76,664	10.88%
Gallagher Centre	1,646,590	1,659,500	1,710,300	50,800	3.06%
Engineering & Asset Management	2,063,838	1,737,600	1,905,200	167,600	0.00%
Planning, Building & Development	312,998	365,850	333,250	(32,600)	-8.91%
Public Works	199,177	208,000	198,000	(10,000)	-4.81%
Landfill	1,665,199	1,600,000	1,828,000	228,000	14.25%
Recycling & Residential Garbage	1,489,345	1,519,000	1,642,333	123,333	8.12%
Water & Sewer	8,675,205	8,083,500	8,212,000	128,500	1.59%
	<u>47,122,910</u>	<u>46,946,985</u>	<u>48,703,727</u>	<u>1,756,742</u>	<u>3.74%</u>
Expenses					
Council	695,752	697,032	742,502	45,470	6.52%
Administration	3,306,514	3,221,366	3,363,288	141,922	4.41%
Fire	2,907,473	2,867,333	2,850,551	(16,782)	-0.59%
RCMP	4,612,503	4,730,653	4,847,612	116,959	2.47%
Cemetary	263,549	267,758	194,800	(72,958)	-27.25%
Deer Park	765,085	778,500	784,550	6,050	0.78%
Library	616,991	620,775	606,050	(14,725)	-2.37%
CDPR	3,031,833	3,235,450	3,472,703	237,253	7.33%
Gallagher Centre	3,518,020	3,613,712	3,663,250	49,466	1.37%
Engineering	2,938,984	2,868,040	3,020,659	152,619	5.32%
Planning, Building & Development	937,959	990,670	1,051,628	60,958	6.15%
Public Works	3,747,527	4,225,500	4,319,400	93,900	2.22%
Landfill	1,428,097	1,338,200	1,258,850	(79,350)	-5.93%
Recycling & Residential Garbage	1,219,643	1,415,040	1,510,030	94,990	6.71%
Water & Sewer	4,774,680	5,476,154	5,684,438	208,284	3.80%
	<u>34,764,610</u>	<u>36,346,183</u>	<u>37,370,311</u>	<u>1,024,056</u>	<u>2.82%</u>
Net Revenue over Expenses	12,358,300	10,600,802	11,333,416	732,686	
Long Term Loan Payments	(4,051,362)	(2,496,278)	(2,496,278)	(0)	0.00%
Capital Expenditures	(4,085,000)	(4,085,000)	(4,085,000)	0	0.00%
Capital Grant Revenue	952,675	980,879	980,879	0	0.00%
Transfer from other funds	144,698	154,758	0	(154,758)	-100.00%
Transfer from (to) Reserves	(4,891,673)	(5,155,089)	(5,732,551)	(577,462)	11.20%
Net Operating & Capital Surplus (Deficit)	<u>427,638</u>	<u>72</u>	<u>466</u>	<u>466</u>	

**City of Yorkton
City Revenues
For the Year Ending December 31, 2019**

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenue					
Taxes including Grants In Lieu	22,739,663	23,318,320	24,236,000	917,680	3.94% (1)
Tax Losses	(471,727)	(100,000)	(100,000)	0	
Interest Income	501,882	315,715	320,880	5,165	1.64%
Crown Surcharges	2,715,403	2,919,000	2,962,500	43,500	1.49%
Municipal Operating Grant	3,079,722	2,880,070	2,890,070	10,000	0.35%
	<u>28,564,943</u>	<u>29,333,105</u>	<u>30,309,450</u>	<u>976,345</u>	<u>3.33%</u>

(1) Tax increase to ratepayers is at 2.9%, remainder is from growth in 2018 and projected growth 2019.

**City of Yorkton
Legislative Expenditures
For the Year Ending December 31, 2019**

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Expenses					
Council remuneration	209,158	221,200	254,740	33,540	15.16% (1)
City promotional	12,442	10,000	15,000	5,000	50.00%
Office expense	63,268	65,812	68,742	2,930	4.45%
Election expense	206	3,600	3,600	0	0.00%
Receptions & recognitions	6,650	7,000	7,000	0	0.00%
Grants and donations	222,588	222,420	224,420	2,000	0.90%
Facility rebates	181,440	167,000	169,000	2,000	1.20%
	<u>695,752</u>	<u>697,032</u>	<u>742,502</u>	<u>45,470</u>	<u>6.52%</u>

(1) Increase for council remuneration + benefits

City of Yorkton
Administrative Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Leased Land	32,884	31,600	32,000	400	1.27%
Office Services	20,250	7,500	7,500	0	0.00%
Bylaw Services	41,614	52,000	66,000	14,000	26.92% (1)
Parking Fees	17,871	27,000	23,000	(4,000)	-14.81%
	<u>112,619</u>	<u>118,100</u>	<u>128,500</u>	<u>10,400</u>	<u>8.81%</u>
Expenses					
City Manager/City Clerk	579,655	581,273	587,289	6,016	1.03%
Human Resources	423,453	411,959	535,430	123,471	29.97%
Finance/Information Technology	1,032,894	1,084,234	1,031,885	(52,349)	-4.83%
City Administration	995,978	838,000	843,000	5,000	0.60%
City Owned Property	1,135	4,000	5,000	1,000	25.00%
Bylaw	255,484	274,900	319,334	44,434	16.16% (2)
Parking	17,914	27,000	41,350	14,350	53.15%
	<u>3,306,514</u>	<u>3,221,366</u>	<u>3,363,288</u>	<u>141,922</u>	<u>4.41%</u>
Net Expenses over Revenue	<u><u>3,193,895</u></u>	<u><u>3,103,266</u></u>	<u><u>3,234,788</u></u>	<u><u>131,522</u></u>	<u><u>4.24%</u></u>

(1) Addition of CSO Officer has potential for more enforcement revenues

(2) CSO Salary included

City of Yorkton
Fire Protective Services Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Fire Service Fees	62,233	55,500	63,000	7,500	13.51%
Fire Service Agreements	430,841	334,000	340,000	6,000	1.80%
	<u>493,074</u>	<u>389,500</u>	<u>403,000</u>	<u>13,500</u>	<u>3.47%</u>
Expenses					
Administration	531,029	454,428	404,898	(49,530)	-10.90% (3)
Prevention & Education	13,487	20,300	20,000	(300)	-1.48%
Operations & Suppression	2,156,223	1,964,300	1,946,308	(17,992)	-0.92% (1)
Training	12,109	49,500	57,500	8,000	16.16%
Equipment	88,755	279,820	317,820	38,000	13.58% (2)
Hall Maintenance	99,350	83,350	88,390	5,040	6.05%
Emergency Measures	6,521	15,635	15,635	0	0.00%
	<u>2,907,473</u>	<u>2,867,333</u>	<u>2,850,551</u>	<u>(16,782)</u>	<u>-0.59%</u>
Net Expenses over Revenue	<u>2,414,400</u>	<u>2,477,833</u>	<u>2,447,551</u>	<u>(30,282)</u>	<u>-1.22%</u>

- (1)** New union contract allows more room for temporary fire fighters, reducing total staffing and overtime costs significantly
- (2)** Increase to annual equipment reserve transfer - Fire Engine prices increase
- (3)** Only one deputy fire chief in the current year

City of Yorkton
RCMP Protective Services Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Court fines & criminal record checks	191,220	195,000	210,000	15,000	7.69%
Provincial Government funding	330,000	330,000	330,000	0	0.00%
	<u>521,220</u>	<u>525,000</u>	<u>540,000</u>	<u>15,000</u>	<u>2.86%</u>
Expenses					
Administration	784,421	798,153	825,612	27,459	3.44%
Federal Contract	3,828,081	3,932,500	4,022,000	89,500	2.28% (1)
	<u>4,612,503</u>	<u>4,730,653</u>	<u>4,847,612</u>	<u>116,959</u>	<u>2.47%</u>
Net Expenses over Revenue	<u>4,091,283</u>	<u>4,205,653</u>	<u>4,307,612</u>	<u>101,959</u>	<u>2.42%</u>

(1) RCMP Costs per member worked out to approximately \$153,000 per member. We have budgetted for approximately \$150,000 per member, given there are typically vacancies in the year.

There are additional costs included for Commissionaires as well - this added \$17,000.

RCMP Submitted the following increases to staffing for consideration:

Increase budget per member to \$150,100 - this was reduced to \$149,000 to keep in line with 2% operating increase

Addition of an additional 3/4 Steno position, for a cost increase of approximately \$45,000 - this was denied again to keep in line with 2%

**City of Yorkton
Cemetery Net Departmental Expenditures
For the Year Ending December 31, 2019**

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Sales, permits & fees	118,851	113,000	124,000	11,000	9.73%
	<u>118,851</u>	<u>113,000</u>	<u>124,000</u>	<u>11,000</u>	<u>9.73%</u>
Expenses					
Administration & Maintenance	263,549	267,758	194,800	(72,958)	-27.25%
	<u>263,549</u>	<u>267,758</u>	<u>194,800</u>	<u>(72,958)</u>	<u>-27.25%</u>
Net Expenses over Revenue	144,697	154,758	70,800	(83,958)	-54.25%
Transfer from Perpetual Care Fund Reserve	(144,698)	(154,758)	0	154,758	-100.00% (1)
	<u>(0)</u>	<u>0</u>	<u>70,800</u>	<u>70,800</u>	<u>0.00%</u>

(1) The Perpetual Care Fund Reserve has been depleted, and thus the majority of costs with the Cemetery have no longer been allocated from parks / grass cutting etc.

City of Yorkton
Deer Park Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Fees, season passes & tournaments	426,977	454,000	452,200	(1,800)	-0.40%
Concession commission	4,828	10,000	5,000	(5,000)	-50.00%
Fleet equipment rental recovery	103,000	103,000	103,000	0	0.00%
	<u>534,805</u>	<u>567,000</u>	<u>560,200</u>	<u>(6,800)</u>	<u>-1.20%</u>
Expenses					
Administration	137,678	92,500	91,000	(1,500)	-1.62%
Golf Course	465,129	522,000	533,050	11,050	2.12%
Clubhouse	73,922	61,000	57,500	(3,500)	-5.74%
Fleet equipment	88,356	103,000	103,000	0	0.00%
	<u>765,085</u>	<u>778,500</u>	<u>784,550</u>	<u>6,050</u>	<u>0.78%</u>
Net Expenses over Revenue	<u>230,280</u>	<u>211,500</u>	<u>224,350</u>	<u>12,850</u>	<u>6.08%</u>

**City of Yorkton
Library Net Departmental Expenditures
For the Year Ending December 31, 2019**

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Rental income	9,609	8,000	8,000	0	0.00%
Fees and other revenue	21,938	15,000	20,000	5,000	25.00%
	<u>31,546</u>	<u>23,000</u>	<u>28,000</u>	<u>5,000</u>	<u>21.74%</u>
Expenses					
Building maintenance	183,753	186,575	171,850	(14,725)	-7.89%
Operations	50,131	49,200	49,200	0	0.00%
Regional levy requisition	383,107	385,000	385,000	0	0.00%
	<u>616,991</u>	<u>620,775</u>	<u>606,050</u>	<u>(14,725)</u>	<u>-2.37%</u>
Net Expenses over Revenue	<u>585,445</u>	<u>597,775</u>	<u>578,050</u>	<u>(19,725)</u>	<u>-3.30%</u>

City of Yorkton
CDPR Admin & Programing Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Fees	49,870	32,500	41,500	9,000	27.69%
Transit	92,797	93,000	95,000	2,000	0.00%
Grant revenue	176,361	179,630	211,994	32,364	18.02% (1)
	<u>319,027</u>	<u>305,130</u>	<u>348,494</u>	<u>43,364</u>	<u>14.21%</u>
Expenses					
Administration	239,065	332,000	320,260	(11,740)	-3.54% (2)
Heritage	23,780	23,355	24,217	862	3.69%
Transit Contract	369,619	388,000	388,000	0	0.00%
Bus Shelters Maintenance	3,354	10,000	10,000	0	0.00%
Programming	358,635	361,430	399,844	38,414	10.63% (1)
	<u>994,453</u>	<u>1,114,785</u>	<u>1,142,321</u>	<u>27,536</u>	<u>2.47%</u>
Net Expenses over Revenue	675,425	809,655	793,827	(15,828)	-1.95%
Transfer to Reserves	15,000	15,000	15,000	0	0.00%
	<u>690,425</u>	<u>824,655</u>	<u>808,827</u>	<u>(15,828)</u>	<u>-1.92%</u>

(1) Increased programming grant and offsetting expenditures

(2) Building & Maintenance personell have been removed from Administration, and are now in Facilities

City of Yorkton
CDPR Facilities Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Godfrey Dean	37,222	40,400	45,000	4,600	11.39%
Kinsmen Arena	211,384	224,500	234,500	10,000	4.45%
Gloria Hayden	45,776	45,000	47,000	2,000	4.44%
Tourism	17,552	19,800	20,000	200	1.01%
	<u>311,935</u>	<u>329,700</u>	<u>346,500</u>	<u>16,800</u>	<u>5.10%</u>
Expenses					
Godfrey Dean	78,493	79,400	78,950	(450)	-0.57%
Kinsmen Arena	317,576	329,080	336,575	7,495	2.28%
Gloria Hayden	116,610	113,600	122,350	8,750	7.70%
Facility Maintenance	0	0	163,355	163,355	100.00% (1)
Tourism	32,894	30,500	30,500	0	0.00%
	<u>545,572</u>	<u>552,580</u>	<u>731,730</u>	<u>179,150</u>	<u>32.42%</u>
Net Expenses over Revenue	<u>233,638</u>	<u>222,880</u>	<u>385,230</u>	<u>162,350</u>	<u>72.84%</u>

(1) Two positions have been moved over from Administration for facility maintenance, as well as their vehicles and costs.

City of Yorkton
CDPR Parks Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Parks/Ball Diamonds	54,712	63,000	73,500	10,500	16.67%
Other outdoor	7,825	7,000	13,000	6,000	85.71%
	<u>62,537</u>	<u>70,000</u>	<u>86,500</u>	<u>16,500</u>	<u>23.57%</u>
Expenses					
Administration	382,787	402,200	380,750	(21,450)	-5.33%
Parks maintenance	214,467	178,100	178,150	50	0.03%
Grass cutting	261,854	281,735	315,700	33,965	12.06%
Forestry	250,165	265,840	283,002	17,162	6.46%
Soccer fields	19,694	33,350	34,500	1,150	3.45%
Horticultural	98,242	124,730	122,000	(2,730)	-2.19%
Pest control	22,225	39,010	37,900	(1,110)	-2.85%
Ball diamonds	148,021	121,590	123,450	1,860	1.53%
Outdoor facilities	94,353	121,530	123,200	1,670	1.37%
	<u>1,491,808</u>	<u>1,568,085</u>	<u>1,598,652</u>	<u>30,567</u>	<u>1.95%</u>
Net Expenses over Revenue	<u>1,429,272</u>	<u>1,498,085</u>	<u>1,512,152</u>	<u>14,067</u>	<u>0.94%</u>

City of Yorkton
CDPR Gallagher Centre Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
General fees & commissions	145,915	109,000	107,800	(1,200)	-1.10%
Agri-Pavillion	12,268	30,000	20,000	(10,000)	-33.33%
Ice rentals	318,196	306,000	329,500	23,500	7.68%
Room rentals	251,702	272,500	288,500	16,000	5.87%
Convention centre	92,024	104,000	104,000	0	0.00%
Curling rink	39,920	41,000	43,000	2,000	4.88%
Flexi-Hall	116,766	130,500	137,000	6,500	4.98%
Grounds & parking lot	41,616	40,000	41,500	1,500	3.75%
Waterpark	628,183	626,500	639,000	12,500	2.00%
	<u>1,646,590</u>	<u>1,659,500</u>	<u>1,710,300</u>	<u>50,800</u>	<u>3.06%</u>
Expenses					
Administration	388,327	394,700	383,850	(10,850)	-2.75%
Agri-Pavillion	52,823	48,000	37,500	(10,500)	-21.88%
Arena	383,345	493,450	492,800	(650)	-0.13%
Building maintenance	996,720	1,017,312	1,049,000	31,688	3.11%
Convention centre	271,491	245,800	252,200	6,400	2.60%
Curling rink	23,805	17,500	13,000	(4,500)	-25.71%
Flexi-Hall	49,249	9,000	10,500	1,500	16.67%
Grounds & parking lot	81,654	45,500	53,000	7,500	16.48%
Waterpark	1,270,605	1,342,450	1,371,400	28,950	2.16%
	<u>3,518,020</u>	<u>3,613,712</u>	<u>3,663,250</u>	<u>49,538</u>	<u>1.37%</u>
Net Expenses over Revenue	1,871,430	1,954,212	1,952,950	(1,262)	-0.06%
Transfer (from) to Reserves	32,000	35,000	32,500	(2,500)	-7.14%
	<u>1,903,430</u>	<u>1,989,212</u>	<u>1,985,450</u>	<u>(3,762)</u>	<u>-0.19%</u>

City of Yorkton
Engineering & Asset Management Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Fleet Operations	1,689,436	1,350,000	1,500,000	150,000	11.11% (1)
City Hall Rental	374,402	387,600	405,200	17,600	4.54%
	<u>2,063,838</u>	<u>1,737,600</u>	<u>1,905,200</u>	<u>167,600</u>	<u>9.65%</u>
Expenses					
Engineering	649,095	729,749	724,659	(5,090)	-0.70% (2)
Street Lighting	518,009	532,069	532,069	0	0.00%
Special Events	3,942	2,924	2,924	0	0.00%
Traffic Control	145,107	79,758	79,758	0	0.00%
Fleet Operations	907,044	840,540	962,187	121,647	14.47% (1)
Workshop	68,892	79,300	79,300	0	0.00%
Facilities	646,894	603,700	639,762	36,062	5.97% (3)
	<u>2,938,984</u>	<u>2,868,040</u>	<u>3,020,659</u>	<u>152,619</u>	<u>5.32%</u>
Net Expenses over Revenue	875,146	1,130,440	1,115,459	(14,981)	-1.33%
Transfer to Reserves	<u>782,392</u>	<u>509,460</u>	<u>458,513</u>	<u>(50,947)</u>	<u>-10.00%</u>
	<u><u>1,657,538</u></u>	<u><u>1,639,900</u></u>	<u><u>1,573,972</u></u>	<u><u>(65,928)</u></u>	<u><u>-4.02%</u></u>

(1) Increase to fleet rates of 3.5% plus volume increase, and offsetting costs.

(2) A position has moved to Public Works

(3) Salary and facility cost increases, partly offset by increased rental income

City of Yorkton
Planning, Building & Development & Airport Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Business Licenses	91,900	95,000	95,000	0	0.00%
Building & Development Permits	69,591	111,500	111,500	0	0.00%
Zoning & Subdivision Fees	1,625	1,750	1,750	0	0.00%
Airport	149,883	157,600	125,000	(32,600)	-20.69% (1)
	<u>312,998</u>	<u>365,850</u>	<u>333,250</u>	<u>(32,600)</u>	<u>-8.91%</u>
Expenses					
Planning Services	231,032	270,064	281,580	11,516	4.26%
Building Services	204,020	222,468	211,480	(10,988)	-4.94% (2)
Economic Development	268,569	278,348	355,078	76,730	27.57% (3)
Airport	234,339	219,790	203,490	(16,300)	-7.42% (1)
	<u>937,959</u>	<u>990,670</u>	<u>1,051,628</u>	<u>60,958</u>	<u>6.15%</u>
Net Expenses over Revenue	624,961	624,820	718,378	93,558	14.97%
Transfer to Reserves	<u>35,000</u>	<u>25,000</u>	<u>35,000</u>	<u>10,000</u>	<u>40.00%</u>
	<u><u>659,961</u></u>	<u><u>649,820</u></u>	<u><u>753,378</u></u>	<u><u>103,558</u></u>	<u><u>15.94%</u></u>

- (1) Lost lease revenue at the airport; this has resulted in cost cuts to operations at the airport to keep costs down to offset revenue decrease
- (2) New building inspector hired at lower cost than previously
- (3) Added Marketing position

**City of Yorkton
Public Works Net Departmental Expenditures
For the Year Ending December 31, 2019**

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Urban Connector Grant	189,487	185,000	175,000	(10,000)	-5.41%
Snow Permits	6,706	8,000	8,000	0	0.00%
Custom Work	2,984	15,000	15,000	0	0.00%
	<u>199,177</u>	<u>208,000</u>	<u>198,000</u>	<u>(10,000)</u>	<u>-4.81%</u>
Expenses					
Administration	931,495	928,020	941,100	13,080	1.41%
Street Cleaning	109,710	163,000	165,200	2,200	1.35%
Surfaced Streets & Lanes	729,304	1,106,800	1,213,500	106,700	9.64% (1)
Gravelled Streets & Lanes	143,588	185,000	187,200	2,200	1.19%
Drainage & Storm Sewer Maintenance	403,660	335,000	343,800	8,800	2.63%
Catch Basin Maintenance	65,630	66,500	68,000	1,500	2.26%
Inspections	135,051	266,000	104,500	(161,500)	-60.71% (1)
Ice Control	88,699	105,000	106,700	1,700	1.62%
Snow Removal	677,119	564,880	623,500	58,620	10.38% (2)
Sidewalk & Curb Maintenance	275,020	365,000	367,700	2,700	0.74%
Decorative Lighting	13,629	11,500	12,300	800	6.96%
Traffic Control	36,709	45,000	45,700	700	1.56%
Traffic Lines	69,847	65,000	66,100	1,100	1.69%
Street Sign Maintenance	11,561	21,300	21,400	100	0.47%
Railway & Watershed Levy	42,421	42,500	42,500	0	0.00%
Custom Work	14,084	15,000	10,200	(4,800)	-32.00%
	<u>3,747,527</u>	<u>4,285,500</u>	<u>4,319,400</u>	<u>33,900</u>	<u>0.79%</u>
Net Expenses over Revenue	3,548,350	4,077,500	4,121,400	43,900	1.08%
Transfer to (from) Reserves	<u>100,000</u>	<u>(112,000)</u>	<u>0</u>	<u>112,000</u>	<u>-100%</u>
	<u><u>3,648,350</u></u>	<u><u>3,965,500</u></u>	<u><u>4,121,400</u></u>	<u><u>155,900</u></u>	<u><u>3.93%</u></u>

(1) Decreased and reallocated inspections staff and costs - not as much capacity to spend time on inspections and thus lower cost allocation

(2) Increased budget here to closer match the 5 year average

**City of Yorkton
Landfill Net Departmental Expenditures
For the Year Ending December 31, 2019**

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Fees	1,665,199	1,600,000	1,828,000	228,000	14.25% (1)
	<u>1,665,199</u>	<u>1,600,000</u>	<u>1,828,000</u>	<u>228,000</u>	<u>14.25%</u>
Expenses					
Administration	375,494	439,500	348,250	(91,250)	-20.76%
Waste Disposal Grounds	972,416	830,000	839,900	9,900	1.19%
Waste Disposal Gate	80,188	68,700	70,700	2,000	2.91%
	<u>1,428,097</u>	<u>1,338,200</u>	<u>1,258,850</u>	<u>(79,350)</u>	<u>-5.93%</u>
Net Expenses over Revenue	(237,102)	(261,800)	(569,150)	(307,350)	117.40%
Transfer to Reserves	<u>237,102</u>	<u>261,800</u>	<u>569,150</u>	<u>307,350</u>	<u>117.40%</u>
	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0.00%</u></u>

(1) Increased rates and usage estimated for full 2019 year

City of Yorkton
Residential Garbage & Recycling Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Residential Fees	909,081	900,000	903,704	3,704	0.41%
Recycling Fees	580,264	619,000	738,629	119,629	19.33%
	<u>1,489,345</u>	<u>1,519,000</u>	<u>1,642,333</u>	<u>123,333</u>	<u>8.12%</u>
Expenses					
Parks Garbage Pickup	18,000	21,000	21,000	0	0.00%
Residential Pickup	877,545	953,580	999,030	45,450	4.77%
Recycling Pickup	324,098	440,460	490,000	49,540	11.25%
	<u>1,219,643</u>	<u>1,415,040</u>	<u>1,510,030</u>	<u>94,990</u>	<u>6.71%</u>
Net Expenses over Revenue	(269,702)	(103,960)	(132,303)	(28,343)	27.26%
Transfer from Reserves	<u>269,702</u>	<u>103,960</u>	<u>132,303</u>	<u>28,343</u>	<u>27.26%</u>
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

City of Yorkton
Water & Sewer Works Net Departmental Expenditures
For the Year Ending December 31, 2019

	Actual 2017	Budget 2018	Budget 2019	\$ Change	% Change
Revenues					
Sale of Water	8,492,862	7,910,000	8,020,000	110,000	1.39%
Custom Work	113,218	115,000	100,000	(15,000)	-13.04%
Connection Fees	12,340	13,500	12,000	(1,500)	-11.11%
Yorkville Utility Board Revenue	56,785	45,000	80,000	35,000	77.78%
	<u>8,675,205</u>	<u>8,083,500</u>	<u>8,212,000</u>	<u>128,500</u>	<u>1.59%</u>
Expenses					
Administration	778,195	884,116	1,005,426	121,310	13.72%
Water Meters	261,793	174,400	176,000	1,600	0.92%
Wells	272,686	272,500	274,000	1,500	0.55%
Aquifer	45,256	31,000	31,000	0	0.00%
Custom Work	0	0	0	0	0.00%
Distribution System	93,088	280,600	283,000	2,400	0.86%
Water Breaks	355,485	296,900	380,000	83,100	27.99%
Hydrants	76,583	53,400	54,000	600	1.12%
Water Main Replacement	220,245	560,000	567,500	7,500	1.34%
Sewer Main Replacement	201,757	292,500	273,000	(19,500)	-6.67%
Water Treatment Plant	756,497	828,500	850,200	21,700	2.62%
Water Tower	8,997	14,400	15,400	1,000	6.94%
Sewer Treatment Plant	1,009,253	1,170,100	1,199,500	29,400	2.51%
Sanitary Sewer Maintenance	269,458	268,400	265,000	(3,400)	-1.27%
Connections	193,328	168,000	162,000	(6,000)	-3.57%
Interest on Long Term Loans	232,059	181,338	148,412	(32,926)	-18.16%
	<u>4,774,680</u>	<u>5,476,154</u>	<u>5,684,438</u>	<u>208,284</u>	<u>3.80%</u>
Net Expenses over Revenue	(3,900,525)	(2,607,346)	(2,527,562)	79,784	-3.06%
Long Term Loan Principal Payments	684,000	711,000	741,000	30,000	4.22%
Capital Expenditures	347,391	4,718,000	0	(4,718,000)	-100.00%
Transfer from Reserves	1,212,348	(4,718,000)	0	4,718,000	-100.00%
Transfer to Reserves	1,556,785	1,796,346	1,786,562	(9,784)	-0.54%
	<u>(100,000)</u>	<u>(100,000)</u>	0	<u>100,000</u>	<u>-100.00%</u>

2019 & 2020 City of Yorkton Capital Budget

2019 Capital Budget Projects Rolled Over

									Tax Dollars towards Capital Budget		4,085,000.00
Pg	Dept	Project Description	Total Cost	From Reserves	Grants/ Donations	Trade Value	External Loan Proceeds	Other Funds Land Sales	Water/Landfill Surplus	Capital Budget	
	Administration	Records Retention Software	\$ 50,000	(50,000)							0
	CDPR	Logan Green Soccer Fields	\$ 25,000	(25,000)							0
	CDPR	Mayhew Pathway - Langrill Tie In to York Road	\$ 104,094	(104,094)							0
	CDPR	Darlington South Side Pathway, Fenson to Mayhew	\$ 65,000	(65,000)							0
	CDPR	Gloria Hayden Changerooms/Shower Upgrades	\$ 8,500	(8,500)							0
	CDPR	Tourism & Chamber Building Improvements	\$ 30,000	(15,000)	(15,000)						0
	CDPR	Land Titles Window Treatment	\$ 11,400	(11,400)							0
	CDPR	Land Titles AC & Furnace Replacement	\$ 20,000	(20,000)							0
	CDPR	Land Titles Lighting Upgrade	\$ 10,000	(10,000)							0
	CDPR	Godfrey Dean Carpet Replacement	\$ 20,000	(20,000)							0
	CDPR	Godfrey Dean Gallery LED Lights	\$ 8,400	(8,400)							0
	CDPR	Godfrey Dean Theatre LED Lights	\$ 10,000	(10,000)							0
	CDPR	Library - Exterior Improvements	\$ 18,300	(18,300)							0
	CDPR	Ukrainian Pioneer Park (rink, boards, fence, lights, basket)	\$ 135,000	(135,000)							0
	CDPR	Beautification - North Side of Smith Street, Dracup to 7th	\$ 40,000	(40,000)							0
	CDPR	Ravine Boardwalk Replacement	\$ 25,000	(25,000)							0
	City Wide	Fund balance owing on Dracup (prev drainage loan)	\$ 695,000								695,000
		Deer Park Equipment - Mower, beverage cart, hand over-seeder	\$ 125,000	(125,000)							0
10	Deer Park	Fuel Tank Replacement	\$ 25,000	(15,000)							10,000
	Deer Park	Irrigation	\$ 35,150	(35,150)							0
11	Deer Park	Maintenance Staff Trailer	\$ 70,000	(45,000)							25,000
12	Deer Park	Deer Park - New #8 Green	\$ 263,720	(188,720)				(50,000)			25,000
	Deer Park	Deer Park - New #7 Green	\$ 135,000		(135,000)						0
13	Deer Park	Deer Park - On-Course Culverts	\$ 29,000	(19,000)							10,000
	Engineering	Highway 9 & Broadway Street Intersection	\$ 50,000	(50,000)							0
	Engineering	Broadway Street West - Highway #10 Project with Provincial	\$ 394,500	(394,500)							0
	Engineering	Rail Line Fencing (Between Skate Park & Western Grocer)	\$ 30,000	(10,000)	(20,000)						0
	Engineering	Paving Gravel Roads - York Road East (Mayhew to Whitesand)	\$ 1,118,300	(1,118,300)							0
	Engineering	Street Lights & Gravel - Ball Road	\$ 50,000	(50,000)							0
	Engineering	Paving Highway 9 South Service Road (Humpty's)	\$ 228,465	(228,465)							0
	Engineering	Broadway Corridor Traffic Control Systems Update to Centre	\$ 87,200	(87,200)							0
	Engineering	Storm sewer relief line from Whitesand Drive to York Road	\$ 1,200,000	(370,000)	(330,000)						500,000
	Gallagher Centre	Waterpark - Dehumidification Design	\$ 15,000	(15,000)							0
	Gallagher Centre	Waterpark - Security Gate	\$ 20,000	(20,000)							0
	Gallagher Centre	Grandstand Repairs	\$ 94,000	(94,000)							0
	Gallagher Centre	Convention Centre Sound	\$ 40,000	(40,000)							0
	Gallagher Centre	South Parking Lot Lighting	\$ 26,500	(26,500)							0
	Gallagher Centre	Gender Neutral Change Room	\$ 10,000	(10,000)							0
	Gallagher Centre	Gallagher Centre - Storage Building	\$ 20,000	(20,000)							0
	Gallagher Centre	New Rink - Conceptual planning (AODBT)	\$ 50,000	(50,000)							0
	Landfill	Master Plan Landfill	\$ 165,610					0	(165,610)		0
	Planning	Highway Entrance Signage	\$ 100,000	(100,000)							0
	Public Works	City Op Centre - Stockpile Improvements (grading, drainage, scale, fence, lighting)	\$ 800,000	(800,000)							0
33	Public Works	City Op Centre - Existing York Road site	\$ 2,100,000	(2,100,000)							0
34	Public Works	City Operations Centre	\$ 10,200,000				(10,200,000)				0
32	Public Works	Broadway Street East Paving - Hwy #9 to CN tracks	\$ 1,069,630	(522,630)							547,000
	Public Works	Dracup North - Pathway and Lights	\$ 260,000	(200,000)			(60,000)				0
	Public Works	Dracup South - Pathway and Lights	\$ 1,500,000	(301,700)	(500,000)		(698,300)				0
	Public Works	Design for Residential Reconstruction Program	\$ 150,000	(150,000)							0
	Public Works	Darlington Street Reconstruction - design	\$ 121,400	(121,400)							0
	Landfill	Landfill Bridge	\$ 1,110,000	(398,996)	(711,004)						0
	Waste Water	North Sewer System Upgrades									0
		- Storm Drainage Channel	\$ 3,751,667	(1,348,559)	(2,403,108)						0
		- Sanitary Sewer Trunk	\$ 3,491,667	(1,255,101)	(2,236,566)						(0)
		- Bridge Construction (start of long-term drainage project)	\$ 3,411,667	(1,226,344)	(2,185,323)						0
	Waste Water	Sludge Lagoon Repairs	\$ 73,215						(73,215)		0
	Waste Water	WPCP Down Stream Study/Master Plan	\$ 297,520	(297,520)							0
	Water Works	Well 9 & 10 Improvements	\$ 481,008	(100,000)					(381,008)		0
	Water Works	Well #16 - purchase of land	\$ 100,000	(100,000)							0
			\$ 34,575,913	(12,599,779)	(8,536,001)	0	(10,958,300)	(50,000)	(619,833)	1,812,000	

2019 Capital Budget Projects Proposed

Dept	Project Description	Total Cost	From Reserves	Grants	Trade Value	External Loan Proceeds	Other Funds Land Sales	Water/Landfill Surplus	2019 Capital Budget	2020 Capital Budget
2 Airport	Runway Rehabilitation	\$ 550,000	(25,000)	(275,000)					250,000	
3 CDPR	Pathway - Knights of Columbus	\$ 68,000	0						68,000	
4 CDPR	Gloria Hayden Roof Replacement	\$ 15,000	(15,000)						0	
5 CDPR	Gloria Hayden LED Lighting Upgrade	\$ 30,000	(30,000)						0	
6 CDPR	Water Tower Park Play Structure	\$ 150,000	(75,000)				(45,000)		30,000	
	Heritage Heights Park Improvements (lights, tennis courts, picnic pads)	\$ 75,000	0						75,000	
7 CDPR	Mowers	\$ 200,000	(200,000)						0	
8 CDPR	New Storage Building	\$ 280,000							140,000	140,000
14 Deer Park	Ecological Pump Upgrade	\$ 40,000							40,000	
15 Deer Park	Irrigation Upgrades	\$ 200,000		0			(100,000)		0	100,000
16 Deer Park	Entrance Road Repair	\$ 50,000		0					50,000	
17 Economic Developm	Revitalization East, Hwy 9 / Hwy 10 Corner	\$ 200,000	(200,000)						0	
18 Engineering	Riverside Terrace - Buffer Trees	\$ 20,000					(20,000)		0	
19 Engineering	Queen Street/Hwy 9 Signalization Study	\$ 50,000	(50,000)						0	
20 Engineering	School Zone Radar Signs	\$ 27,500							27,500	
21 Engineering	Traffic Signal Pole Replacement Program - Broadway and	\$ -	287,000						287,000	
22 Engineering	Solar Pedestrian Crossing Signals at Hospital	\$ 25,000							25,000	
	SaskAbilities Recycling Centre Upgrades: scale, building doors, skidsteer, glass crusher	\$ 270,000	(270,000)						0	
23 Enviro Services	Various Equipment Purchases	\$ 510,500	(466,500)		(44,000)				0	
24 Fleet	Library LED Lighting Upgrades	\$ 50,000	(50,000)						0	
25 Library	Building Identification Pylon Sign	\$ 150,000	(112,935)				(37,065)		0	
26 Gallagher Centre	LED Lighting Upgrade (waterpark and FAA)	\$ 100,000	(100,000)						0	
27 Gallagher Centre	Waterpark coin lockers	\$ 27,500	(27,500)						0	
28 Gallagher Centre	Mayhew Reconstruction	\$ 2,600,000				(2,119,500)			480,500	
29 Public Works	Darlington Reconstruction - waterline	\$ 1,500,000						(1,500,000)	0	-
30 Public Works	Darlington Street Overpass Rehabilitation	\$ 800,000							800,000	-
31 Public Works										
Totals		\$ 7,988,500	(1,334,935)	(275,000)	(44,000)	(2,119,500)	(202,065)	(1,500,000)	2,273,000	240,000

Total 2019 City of Yorkton Capital

Budget \$ 42,564,413 (13,934,714) (8,811,001) (44,000) (13,077,800) (252,065) (2,119,833) 4,085,000 240,000

2020 Capital Budget Projects Proposed

Dept	Project Description	Total Cost	From Reserves	Grants	Trade Value	External Loan Proceeds	Other Funds Land Sales	Water/Landfill Surplus	2019 Capital Budget	2020 Capital Budget
2 Airport	Runway Rehabilitation	\$ 550,000	(25,000)	(275,000)						\$ 250,000
35 CDPR	Pathway - Silver Heights	\$ 167,000								\$ 167,000
36 CDPR	Godfrey Dean Washroom Renovations	\$ 50,000	(50,000)							\$ -
	Knights of Columbus Park Improvements (tennis court resurfacing, lights, rink boards, picnic pads)	\$ 132,500	(75,000)							\$ 57,500
37 CDPR	Lions Ball Diamond Electrical and Backstop Improvements	\$ 33,000	(33,000)							\$ -
38 CDPR	Fund balance owing on Dracup (prev drainage loan)	\$ 695,000								\$ 695,000
39 Cemetery	West Road Repair	\$ 38,500								\$ 38,500
40 Engineering	King Street/Hwy 9 Intersection Signalization	\$ 1,500,000	0				(1,500,000)			\$ -
41 Engineering	Pedestrian Crossing at West Broadway Tim Horton's	\$ 52,000								\$ 52,000
42 Engineering	Traffic Signal Pole Replacement Program - Broadway and	\$ 350,000	0							\$ 350,000
43 Engineering	Timber Bridges Load Ratings	\$ 40,000	(40,000)							\$ -
	Solar Pedestrian Crossing Signals at Booth/Gladstone & Smith/3rd	\$ 52,000								\$ 52,000
	SaskAbilities Recycling Centre Upgrades: scale, building doors, skidsteer, glass crusher	\$ 70,000	(70,000)							\$ -
23 Enviro Services	Various Equipment Purchases	\$ 810,000	(718,000)		(92,000)					\$ -
45 Fleet	Darlington Reconstruction	\$ 3,000,000				(817,000)				\$ 2,183,000
30 Public Works	Water Pollution Control Plant Expansion Pre-design (Phas	\$ 300,000	(300,000)							\$ -
46 Water Works										\$ -
Totals		\$ 7,840,000	(1,311,000)	(275,000)	(92,000)	(817,000)	(1,500,000)	0	0	3,845,000

Total 2020 City of Yorkton Capital

Budget \$ 7,840,000 (1,311,000) (275,000) (92,000) (817,000) (1,500,000) 0 0 3,845,000

Total of Projects above requiring capital funding \$ 4,085,000 2019 \$ 4,085,000 2020

Debt 8.24¢
Gallagher Centre,
Drainage, Firehall

City Council 2.45¢
Grants/Rebates
to organizations

Corporate Services 10.67¢
Insurance, Computer Services, Legal,
Human Resources, Finance, Bylaw,
Parking & Enforcement

Capital Projects 16.72¢
Streets, Intersections,
Drainage, Storm, Facilities,
Parks, Equipment

Public Works 13.60¢
Streets, Street Lighting,
Traffic Control, Sidewalks,
Drainage, Snow Removal

Fire 8.08¢
Operations

Planning & Engineering 7.67¢
Building Services/Inspections,
Airport, Land Use,
Economic Development,
Management of Capital Projects

RCMP 14.21¢



Gallagher Centre 6.55¢
Farrell Agencies Arena, Water Park,
Curling Rink, Nexera Flexi Hall,
Convention Centre, Ag Arena & Grounds

Community Development, Parks & Recreation 11.81¢
Parks, Programming, Pathways, Horticulture, Ball diamonds,
Kinsmen Arena, Godfrey Dean, Gloria Hayden, Tourism,
Library, Deer Park Golf Course, Cemetery, Soccer Fields

Projected Annual Replacement Cost of Infrastructure Assets

Dec-18

	Length in Km	Replacement Cost 2015 Values	Average Useful Life	Required Annual Funding
Water	183	\$ 66,846,803	72	\$ 928,428
Sewer	132	\$ 48,989,260	61	\$ 803,103
Drainage	88	\$ 40,472,246	49	\$ 825,964
	403	\$ 156,308,309		\$ 2,557,495
Road Surface	146	\$ 80,581,338	33	\$ 2,441,859
Road Base	146	\$ 68,411,014	49	\$ 1,396,143
		\$ 148,992,352		\$ 3,838,002
Sidewalks	149	\$ 28,138,619	40	\$ 703,465
Subtotal - Linear				\$ 7,098,962
Facilities		\$ 168,185,044	26	\$ 6,468,656
Facility Infrastructure Deficit				\$ 6,468,656
TOTAL		\$ 501,624,324		\$ 13,567,618
Current Funding for Capital				\$ 4,085,000
Current Funding for WaterWorks				\$ 1,731,530
Current Debt Payments (Capital)				\$ 2,496,278
Future Capital & Reserve Allocation				\$ 1,985,523
				\$ 10,298,331
GAP (Annual Infrastructure Deficit)				\$ (3,269,286)