

TITLE: 2017 Operating & Capital Budgets	DATE OF MEETING: April 24, 2017
	REPORT DATE: April 27, 2017, 1:10 PM
CLEARANCES:	ATTACHMENTS: 2017 Budget Submission; 2017 Net Departmental Expenses - \$21,305,738 Operating Pie Chart; Where Does the 2017 City of Yorkton Tax Revenue Go! (Operating & Capital) Pie Chart; 2017 Operating Budget; 2017 Capital Budget; February 21, 2017 Council Report
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Presenter Shannon Bell, Director of Finance	Date
_____	_____
City Manager	Date

SUMMARY OF HISTORY/DISCUSSION & FUNDING:

At the February 21, 2017 Council meeting, the Committee of the Whole Council recommended that Council table the adoption of the 2017 Budget's until after the 2017 Provincial Budget was released in order for potential further grant funding decreases to be considered.

On March 22, 2017 the 2017 Provincial Budget was released and it was determined that the City of Yorkton was going to realize a loss in revenue close to \$2.3 Million. On March 31, 2017 the Government did cap the loss of the payments in lieu to the City of Yorkton at 30% of its municipal revenue sharing amount. This added about \$734,000 back into the City of Yorkton budget.

At an emergency strategic planning session on April 3, 2017 Administration presented Council with a revised budget that included options to reduce the anticipated 16.3% increase in taxation revenue. Options that were considered included reductions in grants and incentives that the City of Yorkton provides, reductions in levels of service and more efficient use of City facilities.

Below is a summary of all changes made to the budgeted taxation revenue from the February 21, 2017 report.

Additional Taxation Revenue Required	\$ 761,957	6.68% increase
Removal of Engineering Summer Student Position	(25,790)	
Increase in Criminal Record Check revenue	(19,250)	
Removal of a Consultant for a Facility Review	(69,000)	
Removal of 3.5% Council Remuneration	(21,790)	
Sask Power/Energy Payments in Lieu lost	901,000	
Additional revenue sharing payments lost	167,578	
Estimate of 1% increase in PST on expenses	150,000	
6% PST on Insurance Premiums	21,000	

Use of reserve funding	(115,000)	
Reduction of incentives	(74,000)	
Updated Fire Services revenue	(90,000)	
Reduction in fleet equipment rates	(202,164)	
Realignment of duties at Deer Park (includes the removal of 1 seasonal position)	(22,600)	
Removal of a Seasonal Building Technician (Gallagher Centre)	(27,355)	
Removal of Spring Ice (Gallagher Centre)	(5,338)	
Various small adjustments	1,152	
 2017 Budgeted Increase in Taxation Revenue	 \$1,330,400	 9.46% Increase

The final impact to the 2017 Budget, from the Provincial Budget, equates to approximately \$1,275,542 which is about 6.25%. The breakdown of the 9.46% increase in budget is as follows:

Due to Provincial Budget Implications	6.25%
Capital Increase	3.00%
Operating Increase	.21%

As per Section 128 (2) of *The Cities Act* “No Council shall pass a property tax bylaw with respect to a financial year unless it has adopted the operating and capital budgets for that year”.

Property owners will require an appropriate amount of time to be able pay their property tax bills (without any penalties) by June 30, 2017. To facilitate this the 2017 budget and property tax rates should be approved by the beginning of May 2017.

The 2017 budget is the first year of a multi-year reduction in revenue from the Provincial Government. Council and Administration were able to set a taxation revenue increase that is below 10% without reducing any levels of service for the year; however as there are further cuts to revenue anticipated for 2018 the City will be continuing its evaluation of all services that the City provides to its residents and business owners.

OPTIONS:

1. That Council adopt to 2017 Operating & Capital Budgets as presented.
2. That Council denies the adoption of the 2017 Operating & Capital Budgets for reasons given by Council.
3. That Council provides other direction to Administration.

RECOMMENDATIONS:

That Council adopt the 2017 Operating & Capital Budgets as presented.

**CITY OF YORKTON
BUDGET SUBMISSION
FOR THE YEAR ENDED DECEMBER 31, 2017**

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenue					
Taxes including GIL	19,418,757	19,236,000	20,177,380	941,380	
Tax Growth	0	184,000	222,620	38,620	1.10%
Increase to Taxes	0	174,780	1,330,400	1,155,620	6.52%
Increase for Capital	0	582,600	600,078	17,478	2.94%
Sale of General Land	130,561	0	0	0	
BID Levy	(116,613)	(115,000)	(117,000)	(2,000)	-1.74%
Interest	403,256	275,250	268,504	(6,746)	-2.45%
Surcharges	3,388,562	3,320,000	2,583,000	(737,000)	-22.20%
Municipal Operating Grant	3,345,472	3,345,472	3,079,722	(265,750)	-7.94%
Total Revenue	26,569,995	27,003,102	28,144,704		
Net Departmental Expenses					
General					
Misc/BID Grant	100,000	100,000	100,000	0	0.00%
Legislative/Council	557,325	555,196	549,146	(6,050)	-1.09%
Admin	2,837,398	2,940,811	3,253,290	312,479	10.63%
Bylaw Control	117,831	222,519	230,365	7,846	3.53%
Total General	3,612,554	3,818,526	4,132,801		
Protective Services					
Fire	2,600,116	2,380,236	2,423,518	43,282	1.82%
RCMP	3,759,066	3,853,360	4,095,415	242,055	6.28%
Total Protective Services	6,359,182	6,233,596	6,518,933		
Community Development Parks & Recreation					
Cemetery	0	0	0	0	0.00%
Deer Park	199,491	195,458	200,775	5,317	2.72%
Library	589,712	574,835	599,035	24,200	4.21%
Leisure Services - Admin & Programs	375,371	354,820	388,540	33,720	9.50%
Leisure Services - Facilities	230,871	179,034	212,358	33,324	18.61%
Leisure Services - Outdoor & Parks	1,475,018	1,493,631	1,452,192	(41,439)	-2.77%
Total Community Development Parks & Recreation	2,870,463	2,797,778	2,852,900		
Gallagher Centre					
Gallagher Centre	1,278,120	1,128,307	1,242,118	113,811	10.09%
Waterpark	555,543	648,680	658,317	9,637	1.49%
Total Gallagher Centre	1,833,662	1,776,987	1,900,435		
Engineering & Asset Management					
Engineering & Asset Management	787,374	628,829	647,319	18,490	2.94%
Traffic Control	599,761	638,078	650,713	12,635	1.98%
Transit	288,262	362,246	314,664	(47,582)	-13.14%
Total Engineering & Asset Management	1,675,396	1,629,153	1,612,696		
Planning, Building & Development					
Planning Services	214,549	226,318	257,761	31,443	13.89%
Building Services	(121,466)	(73,467)	7,939	81,406	-110.81%
Economic Development	290,170	296,774	272,595	(24,179)	-8.15%
Airport	118,261	188,286	120,040	(68,246)	-36.25%
Total Planning, Building & Development	501,513	637,911	658,335		
Public Works	4,118,481	3,787,799	3,729,638	(58,161)	-1.54%
Environmental Services					
Landfill/Garbage	(0)	0	0	0	0.00%
Residential Garbage	(0)	0	0	0	0.00%
Water & Sewer	(100,000)	(100,000)	(100,000)	0	0.00%
Total Environmental Services	(100,000)	(100,000)	(100,000)		
Total Net Departmental Expenses	20,871,251	20,581,750	21,305,738		
Capital, Debt & Reserve Expenditures					
Capital					
Capital Expenditures	4,083,000	4,085,000	4,085,000	0	0.00%
Future Capital	0	582,600	1,182,678	600,078	103.00%
New Deals Gas Tax Grant	(889,999)	(889,999)	(933,800)	(43,801)	4.92%
Total Capital	3,193,002	3,777,601	4,333,878		
Debt					
Gallagher Centre	1,151,255	1,151,254	1,151,253	(1)	0.00%
Fire Hall	648,790	648,789	648,789	0	0.00%
Total Debt	1,800,045	1,800,043	1,800,042		
Reserve Allocation	705,000	705,000	705,000	0	0.00%
Total Capital, Debt & Reserve Expenditures	5,698,046	6,282,644	6,838,920		
NET OPERATING & CAPITAL BUDGET	697	138,708	46		

9.46%

City of Yorkton
2017 Operating Budget
For the Year Ending December 31, 2017

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
General Revenue	26,569,995	27,003,102	28,144,704	1,141,602	4.23%
Administrative	420,439	457,565	473,900	16,335	3.57%
Fire	422,126	363,500	473,200	109,700	30.18%
RCMP	509,280	508,000	539,250	31,250	6.15%
Cemetery	96,259	125,000	145,000	20,000	16.00%
Deer Park	534,695	608,500	618,800	10,300	1.69%
Library	89,933	13,740	20,000	6,260	45.56%
CDPR	593,131	625,790	641,230	15,440	2.47%
Gallagher Centre	1,550,572	1,599,700	1,665,200	65,500	4.09%
Engineering & Asset Management	52,629	0	95,000	95,000	0.00%
Planning, Building & Development	615,156	503,300	334,750	(168,550)	-33.49%
Public Works	224,219	1,830,700	1,530,700	(300,000)	-16.39%
Landfill	2,203,247	1,471,000	1,529,000	58,000	3.94%
Recycling & Residential Garbage	1,348,115	1,516,000	1,519,000	3,000	0.20%
Water & Sewer	8,574,258	8,793,716	7,608,500	(1,185,216)	-13.48%
	<u>43,804,054</u>	<u>45,419,613</u>	<u>45,338,234</u>	<u>(81,379)</u>	<u>-0.18%</u>
Expenses					
Council	657,325	655,196	649,146	(6,050)	-0.92%
Administration	3,175,668	3,620,895	3,957,555	336,660	9.30%
Fire	3,022,242	2,743,736	2,896,718	152,982	5.58%
RCMP	4,268,346	4,361,360	4,634,665	273,305	6.27%
Cemetery	136,580	219,373	252,255	32,882	14.99%
Deer Park	696,400	753,958	769,575	15,617	2.07%
Library	679,645	588,575	619,035	30,460	5.18%
CDPR	2,674,391	2,653,275	2,694,320	41,045	1.55%
Gallagher Centre	3,396,974	3,456,687	3,533,635	76,948	2.23%
Engineering	1,613,026	1,614,153	1,692,696	78,543	4.87%
Planning, Building & Development	991,670	1,116,211	968,085	(148,126)	-13.27%
Public Works	3,942,700	5,124,243	4,872,459	(251,784)	-4.91%
Landfill	848,845	929,407	1,312,141	382,734	41.18%
Recycling & Residential Garbage	1,312,618	1,547,720	1,379,000	(168,720)	-10.90%
Water & Sewer	4,032,817	4,815,177	4,884,701	69,524	1.44%
	<u>31,449,246</u>	<u>34,199,966</u>	<u>35,115,986</u>	<u>916,020</u>	<u>2.68%</u>
Net Revenue over Expenses	12,354,808	11,219,647	10,222,248	(997,399)	
Long Term Loan Principal Payments	(3,016,213)	(2,766,043)	(3,413,042)	(646,999)	23.39%
Capital Expenditures	(6,435,115)	(9,763,425)	(5,923,500)	3,839,925	-39.33%
Capital Grant Revenue	889,999	889,999	933,800	43,801	4.92%
Transfer from other funds	40,321	94,373	107,255	12,882	13.65%
Transfer from Reserves	4,888,709	5,590,145	2,735,500	(2,854,645)	-51.07%
Transfer to Reserves	(8,721,812)	(5,125,988)	(4,662,215)	463,773	-9.05%
Net Operating & Capital Surplus (Deficit)	<u>696</u>	<u>138,708</u>	<u>46</u>	<u>(138,662)</u>	

City of Yorkton
City Revenues
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenue					
Taxes including Grants In Lieu	19,302,144	20,162,380	22,313,478	2,151,098	10.67% (1)
Tax Losses	0	(100,000)	(100,000)	0	
Interest Income	403,256	275,250	268,504	(6,746)	-2.45%
General Land Sales/Other	130,561	0	0	0	
Crown Surcharges	3,388,562	3,320,000	2,583,000	(737,000)	-22.20% (2)
Municipal Operating Grant	3,345,472	3,345,472	3,079,722	(265,750)	-7.94% (3)
	<u>26,569,995</u>	<u>27,003,102</u>	<u>28,144,704</u>	<u>1,141,602</u>	<u>4.23%</u>

(1) This submission of budget includes a 1.10% growth in taxable assessment from 2016 to 2017. It also includes 2.94% increase in tax revenue for capital projects, 2.50% increase for police and fire operations and 1.24% for all other operations. This equates to a total tax revenue increase of 6.68%.

(2) The Sask Power & Sask Energy payments in lieu were reduced to 30% of the municipal revenue sharing amount.

(3) As the PST Revenue for the Province is declining so will our Municipal Operating Grant. The PST Revenue is down 5.1% provincially therefore we reduced the expected grant. There was a further \$167,000 reduction due to the change in the 2016 Census numbers.

City of Yorkton
Legislative Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Expenses					
Council remuneration	217,499	222,680	202,810	(19,870)	-8.92% (1)
City promotional	18,229	15,000	15,000	0	0.00%
Office expense	70,761	68,916	63,816	(5,100)	-7.40%
Election expense	200	10,600	3,600	(7,000)	-66.04% (2)
Receptions & recognitions	5,585	7,000	7,000	0	0.00%
Grants and donations	164,410	165,000	190,920	25,920	15.71%
Facility rebates	180,642	166,000	166,000	0	0.00%
	<u>657,325</u>	<u>655,196</u>	<u>649,146</u>	<u>(6,050)</u>	<u>-0.92%</u>

(1) Council remuneration reduced as the Saskatchewan MLA base wage was reduced by 3.50% in the Provincial Budget.

(2) Election expenses only happen once every 4 years. In the past we would do a one time lump budget amount in the year of the election. Instead we are going to start budgeting an equal amount each year for the election and at the end of each non-election year we will transfer these funds to reserves to be used in the election year.

City of Yorkton
Administrative Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
City Hall Rental	341,113	371,065	374,000	2,935	0.79%
Leased Land	24,601	25,000	29,200	4,200	16.80%
Office Services	7,184	8,500	6,200	(2,300)	-27.06%
Bylaw Services	32,845	35,000	37,500	2,500	7.14%
Parking Fees	14,696	18,000	27,000	9,000	50.00% (1)
	<u>420,439</u>	<u>457,565</u>	<u>473,900</u>	<u>16,335</u>	<u>3.57%</u>
Expenses					
City Manager/City Clerk	534,549	542,242	569,295	27,053	4.99%
Human Resources	435,247	448,582	457,604	9,022	2.01%
Finance/Information Technology/Payroll	925,684	1,000,052	1,064,435	64,383	6.44% (2)
City Administration	608,102	785,500	971,000	185,500	23.62% (3)
City Owned Property	503,762	565,000	598,356	33,356	5.90%
City Hall	2,952	4,000	2,000	(2,000)	-50.00%
Bylaw	160,434	270,690	283,341	12,651	4.67%
Parking	4,937	4,829	11,524	6,695	138.64% (4)
	<u>3,175,668</u>	<u>3,620,895</u>	<u>3,957,555</u>	<u>336,660</u>	<u>9.30%</u>
Net Expenses over Revenue	<u>2,755,229</u>	<u>3,163,330</u>	<u>3,483,655</u>	<u>320,325</u>	<u>10.13%</u>

- (1) As we are purchasing new parking stations, new meters and increasing the parking fees we are expecting an increase in the amount of revenue that the parking brings in. However the net surplus for the parking will be transferred to a reserve at the end of each year. This will be to build a reserve for when we need to start replacing or repairing the meters.
- (2) In the prior year \$40,000 of the Tax Clerk's position was to be charged back to the properties that are in tax enforcement instead of having all properties pay for the costs of tax enforcement. We were unable to implement this strategy. We are looking at this as a priority for 2017, however until the strategy has been implemented we should be budgeting 100% of the position in operations. Once the strategy has been implemented we will charge 100% of the position in operations and then budget for revenue from tax enforcement properties to offset the costs of the position.
- (3) As new software and more electronic devices are deployed we encountered more computer maintenance contracts. As the IT department has grown over the past couple of years as has the software requirements and the hardware. Also budget has not been appropriate for many years. In 2014 the budget was \$107,000 and now we are setting budget at \$202,000. In 2012 the actual costs of the maintenance contracts was \$139,000 and now are coming in at \$200,000. 2017's budget more accurately reflects what the actual costs are.

City of Yorkton
Administrative Net Departmental Expenditures
For the Year Ending December 31, 2016

As this is a re-evaluation year for Assessment, the SAMA fees will be going up. The per unit price has not changed however the units (number of properties) were updated for the 2017 invoice from the 2013 properties. SAMA will be updating these units each year going forward so that Municipalities do not see such large increases every four years. Also new in the past couple of years a \$20 per property fee is charged to the City for all new inspections. We are looking to incorporate this additional fee into the building permit fees. This will allow us to recoup some of these additional charges. This should be implemented in 2017. The increase in SAMA fees in 2017 amounts to \$18,000.

- (4) The additional expenses expected in parking are due to the fees associated with the new pay meters and stations.

City of Yorkton
Fire Protective Services Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Fire Service Fees	83,807	23,500	43,200	19,700	83.83%
Fire Service Agreements	338,319	340,000	430,000	90,000	26.47%
	422,126	363,500	473,200	109,700	30.18%
Expenses					
Administration	658,349	507,900	407,928	(99,972)	-19.68%
Prevention & Education	20,865	20,000	20,300	300	1.50%
Operations & Suppression	1,936,084	1,768,591	2,037,845	269,254	15.22% (1)
Training	21,229	49,500	49,500	0	0.00%
Equipment	269,267	296,420	279,820	(16,600)	-5.60%
Hall Maintenance	108,229	85,690	85,690	0	0.00%
Emergency Measures	8,219	15,635	15,635	0	0.00%
	3,022,242	2,743,736	2,896,718	152,982	5.58%
Net Expenses over Revenue	2,600,116	2,380,236	2,423,518	43,282	1.82%

(1) The increase in the fire expenses is all related to the wages and benefits of the fire fighters. The IAFF Collective Agreement expired on December 31, 2015 and we are currently in negotiations with the Union. We are budgeting for a reasonable increase in wages for the 2016 and 2017 years. There has been 2 additional temporary fire fighters added to the complement in order to reduce the overtime that the City is incurring with the full time fire fighters.

A fire service review was conducted in 2015/2016 and financial implications resulting from the review were implemented in budget before the review was completed and able to be implemented. As such the overtime costs were drastically reduced in 2016 and no % increase for a contract were addressed. In 2017 we have budgeted for a more realistic overtime level. If changes, that are to result in cost savings, are implemented in 2017 we will see a savings in 2017 and if the savings are sustainable we will implement them into budget for 2018.

City of Yorkton
RCMP Protective Services Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Court fines & criminal record checks	179,280	178,000	209,250	31,250	17.56%
Provincial Government funding	330,000	330,000	330,000	0	0.00%
	<u>509,280</u>	<u>508,000</u>	<u>539,250</u>	<u>31,250</u>	<u>6.15%</u>
Expenses					
Administration	750,752	786,360	760,165	(26,195)	-3.33%
Federal Contract	3,517,594	3,575,000	3,874,500	299,500	8.38% (1)
	<u>4,268,346</u>	<u>4,361,360</u>	<u>4,634,665</u>	<u>273,305</u>	<u>6.27%</u>
Net Expenses over Revenue	<u>3,759,066</u>	<u>3,853,360</u>	<u>4,095,415</u>	<u>242,055</u>	<u>6.28%</u>

(1) Currently the City of Yorkton is authorized to have 28 full time members. We are billed quarterly from F Division based on the cost of a member. Currently for the 2016/2017 year (April 1, 2016 to March 31, 2017) the cost of one member is estimated at \$143,500. F Division is only billing us for 27 members as the City of Yorkton historically has been around 25 members. So we would pay based on 27 members and then each year an adjustment is made and if we ran at 25.10 members we would get a credit back for 1.90 members.

If we were to run at full authorization of 28 members the City would be paying about \$4,018,000. The City of Yorkton has never budgeted for the full authorization. Budget has been based on approximately 24 members. The City has been ok in regards to the amount budgeted and the actual amount paid in the past, however we feel that this is about to change.

The new Staff Sargent addressed Council regarding increasing the 28 members to 32 members. This poses a very large problem as current budget does not support the current authorization. The 2017 budget is taking the RCMP member costs to the 27 member level. As you can see from above that adds an additional \$849,000 to budget or a 23.75% increase.

If we were to authorize the additional requests of the Staff Sargent, we would be looking at an additional % increase to tax revenue, above the 6.68% already included.

Option 1 - Add 4 new members all in 2017 \$ 700,000 additional funding of 3.43% increase

Option 2 - 1/2 in 2017 & 1/2 in 2018 \$ 350,000 additional funding of 1.72% increase then another % increase in 2018

Option 3 - Additional Admin \$ 43,800 0.75 FTE RCMP Steno - this is currently not in budget

City of Yorkton
Cemetery Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Sales, permits & fees	96,259	125,000	145,000	20,000	16.00%
	96,259	125,000	145,000	20,000	16.00%
Expenses					
Administration & Maintenance	136,580	219,373	252,255	32,882	14.99%
	136,580	219,373	252,255	32,882	14.99%
Net Expenses over Revenue	40,321	94,373	107,255	12,882	13.65%
Transfer from Perpetual Care Fund Reserve	(40,321)	(94,373)	(107,255)	(12,882)	13.65%
	0	0	0	0	0.00%

The majority of the additional expenses are related to a new fleet tractor and bobcat for the Cemetery operations. We are also allocating operational wages here as this is a self sustaining department. We started this in 2016, however we are only bringing over the benefit expenses this year. As there is new equipment for the Cemetery the rental rates from fleet are higher than they were on the old equipment.

City of Yorkton
Deer Park Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Fees, season passes & tournaments	492,072	499,500	513,000	13,500	2.70%
Concession commission	4,837	6,000	2,800	(3,200)	-53.33%
Fleet equipment rental recovery	37,786	103,000	103,000	0	0.00%
	<u>534,695</u>	<u>608,500</u>	<u>618,800</u>	<u>10,300</u>	<u>1.69%</u>
Expenses					
Administration	131,234	88,000	142,375	54,375	61.79% (1)
Golf Course	495,259	510,458	463,700	(46,758)	-9.16% (1)
Clubhouse	69,907	52,500	60,500	8,000	15.24%
Fleet equipment	0	103,000	103,000	0	0.00%
	<u>696,400</u>	<u>753,958</u>	<u>769,575</u>	<u>15,617</u>	<u>2.07%</u>
Net Expenses over Revenue	161,705	145,458	150,775	5,317	3.66%
Transfer to Reserves	37,786	50,000	50,000	0	0.00%
	<u>199,491</u>	<u>195,458</u>	<u>200,775</u>	<u>5,317</u>	<u>2.72%</u>

(1) Benefits were budgeted in Golf Course in the prior year, however the actuals are going to Administration so in 2017 we are moving the budget to Administration to match the actuals.

City of Yorkton
Library Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Rental income	87,382	13,740	5,000	(8,740)	-174.80%
Fees and other revenue	2,551	0	15,000	15,000	100.00% (1)
	<u>89,933</u>	<u>13,740</u>	<u>20,000</u>	<u>6,260</u>	<u>45.56%</u>
Expenses					
Building maintenance	179,962	164,375	171,725	7,350	4.47%
Operations	129,163	49,200	64,200	15,000	30.49% (1)
Regional levy requisition	370,520	375,000	383,110	8,110	2.16%
	<u>679,645</u>	<u>588,575</u>	<u>619,035</u>	<u>30,460</u>	<u>5.18%</u>
Net Expenses over Revenue	<u>589,712</u>	<u>574,835</u>	<u>599,035</u>	<u>24,200</u>	<u>4.21%</u>

(1) The additional revenue from the library (bag sales, late fees, etc.) is now being budgeted for as the City was made aware of this revenue in 2016. It will be used to purchase equipment for the library.

City of Yorkton
CDPR Admin & Programming Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Fees	38,943	37,000	37,000	0	0.00%
Grant revenue	195,186	175,130	185,130	10,000	5.71%
	<u>234,128</u>	<u>212,130</u>	<u>222,130</u>	<u>10,000</u>	<u>4.71%</u>
Expenses					
Administration	256,138	226,030	230,720	4,690	2.07%
Heritage	20,963	23,019	23,220	201	0.87%
Programming	332,400	317,901	356,730	38,829	12.21% (1)
	<u>609,500</u>	<u>566,950</u>	<u>610,670</u>	<u>43,720</u>	<u>7.71%</u>
Net Expenses over Revenue	<u>375,371</u>	<u>354,820</u>	<u>388,540</u>	<u>33,720</u>	<u>9.50%</u>

(1) Includes \$23,000 for the Canada 150 Mosaic Mural. Council has committed the City of Yorkton to the project and if no grants are received the City will incur \$23,000. If we get grants to offset some of this cost we will see the savings, however it is not advisable to budget for unknown grants.

City of Yorkton
CDPR Facilities Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Godfrey Dean	20,703	36,290	42,000	5,710	15.73%
Kinsmen Arena	202,099	222,500	223,500	1,000	0.45%
Gloria Hayden	45,358	56,650	53,000	(3,650)	-6.44%
Tourism	10,077	17,720	19,600	1,880	10.61%
	<u>278,236</u>	<u>333,160</u>	<u>338,100</u>	<u>4,940</u>	<u>1.48%</u>
Expenses					
Godfrey Dean	75,306	74,989	79,400	4,411	5.88%
Kinsmen Arena	285,810	276,976	300,158	23,182	8.37% (1)
Gloria Hayden	97,072	99,529	110,700	11,171	11.22% (2)
Tourism	50,919	60,700	60,200	(500)	-0.82%
	<u>509,107</u>	<u>512,194</u>	<u>550,458</u>	<u>38,264</u>	<u>7.47%</u>
Net Expenses over Revenue	<u>230,871</u>	<u>179,034</u>	<u>212,358</u>	<u>33,324</u>	<u>18.61%</u>

(1) As the City has not officially committed to the replacement of the Kinsmen Arena the maintenance costs are needing to be increased to help the facility get to the replacement. An additional \$30,000 is needed to keep up with the maintenance costs of the facility.

(2) More maintenance is also being required at the Gloria Hayden Community Centre. We are allocating an additional \$5,000 towards the maintenance of the facility.

City of Yorkton
CDPR Parks Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Parks/Ball Diamonds	54,599	74,500	75,000	500	0.67%
Other outdoor	26,167	6,000	6,000	0	0.00%
	<u>80,766</u>	<u>80,500</u>	<u>81,000</u>	<u>500</u>	<u>0.62%</u>
Expenses					
Administration	489,391	462,030	390,500	(71,530)	-15.48% (1)
Parks maintenance	184,571	198,179	176,215	(21,964)	-11.08%
Grass cutting	242,870	273,968	277,350	3,382	1.23%
Forestry	255,884	260,350	248,071	(12,279)	-4.72%
Soccer fields	29,387	31,402	33,150	1,748	5.57%
Horticultural	99,068	78,793	116,138	37,345	47.40% (2)
Pest control	27,061	39,397	37,052	(2,345)	-5.95%
Ball diamonds	123,605	119,865	118,084	(1,781)	-1.49%
Outdoor facilities	103,948	110,147	136,632	26,485	24.05% (3)
	<u>1,555,784</u>	<u>1,574,131</u>	<u>1,533,192</u>	<u>(40,939)</u>	<u>-2.60%</u>
Net Expenses over Revenue	<u>1,475,018</u>	<u>1,493,631</u>	<u>1,452,192</u>	<u>(41,439)</u>	<u>-2.77%</u>

- (1) In 2016 the Parks Manager retired. The Assistant Parks Manager was promoted, however it was determined that the Assistant Parks Manager was not required to be replaced. As such we have removed the Assistant Parks Manager from the City of Yorkton's compliment.
- (2) More wages needed to be allocated to this division. Also due to the Greenhouse fire in 2016 we need to get a new supplier which is expected to come at a higher cost. We are increasing our maintenance costs here as well to ensure the beautification of the City continues.
- (3) This is where the additional 0.36 FTE position is being required (\$16,000). There is some new fleet equipment here as well (\$5,000). We are seeing increased costs of maintenance of the outdoor facilities (\$9,000). The outdoor facilities include the skatepark, the outdoor rinks, etc.

City of Yorkton
CDPR Gallagher Centre Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
General fees & commissions	99,889	117,000	111,000	(6,000)	-5.13%
Agri-Pavillion	18,564	26,000	30,000	4,000	15.38%
Ice rentals	278,494	274,500	313,000	38,500	14.03%
Room rentals	253,805	274,500	267,000	(7,500)	-2.73%
Convention centre	99,198	109,000	109,000	0	0.00%
Curling rink	37,883	39,200	39,200	0	0.00%
Flexi-Hall	124,618	123,000	133,500	10,500	8.54%
Grounds & parking lot	37,512	32,500	37,000	4,500	13.85%
Waterpark	600,608	604,000	625,500	21,500	3.56%
	<u>1,550,572</u>	<u>1,599,700</u>	<u>1,665,200</u>	<u>65,500</u>	<u>4.09%</u>
Expenses					
Administration	478,916	577,880	371,450	(206,430)	-35.72% (1)
Agri-Pavillion	54,500	45,500	48,000	2,500	5.49%
Arena	449,799	416,123	495,352	79,229	19.04% (2)
Building maintenance	1,014,656	1,021,504	1,039,358	17,854	1.75%
Convention centre	85,200	89,000	231,555	142,555	160.17% (3)
Curling rink	24,185	5,500	9,500	4,000	72.73%
Flexi-Hall	40,189	9,500	9,362	(138)	-1.45%
Grounds & parking lot	103,379	39,000	45,241	6,241	16.00%
Waterpark	1,146,150	1,252,680	1,283,817	31,137	2.49% (4)
	<u>3,396,974</u>	<u>3,456,687</u>	<u>3,533,635</u>	<u>76,948</u>	<u>2.23%</u>
Net Expenses over Revenue	1,846,403	1,856,987	1,868,435	11,448	0.62%
Transfer (from) to Reserves	(12,739)	(80,000)	32,000	112,000	-140.00%
	<u>1,833,663</u>	<u>1,776,987</u>	<u>1,900,435</u>	<u>123,448</u>	<u>6.95%</u>

(1) This reduction is more accurate budgeting of wages and benefits. All benefits were budgeted here as well as the event staff wages and budget. The events staff wages and benefits were moved to the Convention Centre line as that is where the costs belong. Also the benefits for the Arena staff have been moved to the Arena division. Also the new software for the Gallagher Centre in 2016 was removed along with the corresponding revenue from reserve to offset the purchase of the software. This software will be purchased in 2017 from reserves therefore it has no effect on the tax revenue increase.

(2) \$70,000 is the benefits being allocated here now and the remaining includes the increase in CUPE Collective Agreement and an additional \$10,000 for maintenance for the Arena.

City of Yorkton
CDPR Gallagher Centre Net Departmental Expenditures
For the Year Ending December 31, 2016

- (3) All of the increase in the Convention Centre is moving all the wages and benefits of the 2 events staff from the Administration line.
- (4) Increase of \$2,500 for training for employees and \$11,500 for maintenance of the waterpark. The remaining is the increases in the wages of the lifeguards and maintenance employees.

City of Yorkton
Engineering, Asset Management & Transit Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Transit	52,629	0	95,000	95,000	0.00%
	52,629	0	95,000	95,000	0.00%
Expenses					
Engineering	687,375	628,829	647,319	18,490	2.94%
Street Lighting	497,944	523,434	522,069	(1,365)	-0.26%
Special Events	3,197	3,644	2,924	(720)	-19.76%
Traffic Control	98,620	111,000	125,720	14,720	13.26%
Transit Contract	312,629	331,507	384,664	53,157	16.03%
Bus Shelters Maintenance	13,262	15,739	10,000	(5,739)	-36.46%
	1,613,026	1,614,153	1,692,696	78,543	4.87%
Net Expenses over Revenue	1,560,397	1,614,153	1,597,696	(16,457)	-1.02%
Transfer to Reserves	115,000	15,000	15,000	0	0.00%
	1,675,397	1,629,153	1,612,696	(16,457)	-1.01%

City of Yorkton
Planning, Building & Development & Airport Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Business Licenses	98,005	98,000	98,000	0	0.00%
Building & Development Permits	291,918	210,000	110,000	(100,000)	-47.62% (1)
Zoning & Subdivision Fees	56,860	6,300	4,000	(2,300)	-36.51%
Airport	168,373	189,000	122,750	(66,250)	-35.05% (2)
	<u>615,156</u>	<u>503,300</u>	<u>334,750</u>	<u>(168,550)</u>	<u>-33.49%</u>
Expenses					
Planning Services	168,397	226,318	257,761	31,443	13.89% (3)
Building Services	271,467	240,833	219,939	(20,894)	-8.68% (4)
Economic Development	290,170	296,774	272,595	(24,179)	-8.15% (3)
Airport	261,637	352,286	217,790	(134,496)	-38.18% (2)
	<u>991,670</u>	<u>1,116,211</u>	<u>968,085</u>	<u>(148,126)</u>	<u>-13.27%</u>
Net Expenses over Revenue	376,514	612,911	633,335	20,424	3.33%
Transfer to Reserves	125,000	25,000	25,000	0	0.00%
	<u>501,514</u>	<u>637,911</u>	<u>658,335</u>	<u>20,424</u>	<u>3.20%</u>

(1) In 2016 we reduced the revenue for building permits as we saw a decrease in the value of the permits and the number of permits that were being issued. Even with that reduction in budget we are not meeting the current building permit revenue. Therefore a further reduction is required. Revenues have been adjusted to reflect the current economy.

(2) In 2017 the CAP funding was considered an operating grant as we were doing operating work out at the Airport (fencing, crack sealing, etc.). This grant revenue can be used for either capital or operating projects. In 2017 the CAP funding will be used for a capital project and therefore is realized in the capital budget and not here in the operating budget. The budget for CAP grant funding in 2016 was \$70,000. This explains the reduction in the revenue.

Operational spending at the Airport has generally been decreased to the point that the costs for a part-time consultant (as per requirements from the Transport Canada audit) have been offset. As mentioned above the CAP operating work was in the operating budget last year which amounted to \$140,000. This explains the reduction in the expenses.

(3) A portion of the Administrative Assistant for Economic Development is now being shared between Planning and Economic Development.

(4) There is one less building position in 2017 as a position that was vacated in 2016 was not filled.

City of Yorkton
Public Works Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Fleet Operations	0	1,600,000	1,300,000	(300,000)	-18.75%
Urban Connector Grant	189,487	185,000	185,000	0	0.00%
Snow Permits	10,574	8,000	8,000	0	0.00%
Custom Work	24,159	37,700	37,700	0	0.00%
	<u>224,219</u>	<u>1,830,700</u>	<u>1,530,700</u>	<u>(300,000)</u>	<u>-16.39%</u>
Expenses					
Administration	894,239	757,763	856,700	98,937	13.06%
Building Maintenance	211,922	248,619	180,500	(68,119)	-27.40%
Street Cleaning	132,643	195,127	149,153	(45,974)	-23.56%
Surfaced Streets & Lanes	817,505	1,040,758	931,312	(109,446)	-10.52%
Gravelled Streets & Lanes	201,857	145,156	190,304	45,148	31.10% (1)
Drainage & Storm Sewer Maintenance	248,212	223,862	279,071	55,209	24.66%
Catch Basin Maintenance	65,756	62,158	90,682	28,524	45.89%
Inspections	49,256	242,320	180,457	(61,863)	-25.53%
Ice Control	97,597	104,812	106,265	1,453	1.39%
Snow Removal	714,036	589,000	471,017	(117,983)	-20.03%
Sidewalk & Curb Maintenance	333,624	286,941	364,803	77,862	27.14% (2)
Decorative Lighting	10,998	19,934	16,796	(3,138)	-15.74%
Traffic Lines	102,551	115,592	63,920	(51,672)	-44.70%
Street Sign Maintenance	8,680	8,599	6,648	(1,951)	-22.69%
Railway & Watershed Levy	44,443	42,500	42,500	0	0.00%
Custom Work	9,382	37,364	30,210	(7,154)	-19.15%
Fleet Operations	0	1,003,738	912,121	(91,617)	-9.13%
	<u>3,942,700</u>	<u>5,124,243</u>	<u>4,872,459</u>	<u>(251,784)</u>	<u>-4.91%</u>
Net Expenses over Revenue	3,718,481	3,293,543	3,341,759	48,216	1.46%
Transfer to Reserves	400,000	494,256	387,879	(106,377)	-21.52%
	<u>4,118,481</u>	<u>3,787,799</u>	<u>3,729,638</u>	<u>(58,161)</u>	<u>-1.54%</u>

(1) As per the report that was brought to Council we are looking at increasing our graveling operations by \$60,000. This will allow for more maintenance on the gravel roads in the City of Yorkton.

(2) We are needing and have been putting more maintenance into our sidewalks. We are estimating the sidewalk maintenance to need \$80,000 more. This will bring budget more in line with what it is actually costing us to repair and replace our sidewalks.

There is a lot of movement in the individual divisions of the Public Works department from the 2016 to the 2017 budgets. The overages and underages, with the exception of the items identified above, are mainly due to wages. Wages are allocated out to the divisions based on historical amounts. For example, the \$68,119 less in building maintenance is attributed to less wages being actually incurred in this division. In 2015 a lot of wages were incurred in this division, therefore the 2016 wages were based on the 2015 actuals. In 2016 the wages in division are a lot less as employees were working in other divisions (Gravelled Streets, Catch Basin, etc.), therefore the wage budget for 2017 will be lower. Wages are budgeted as a whole and then the dollar values are distributed out to the individual division lines.

City of Yorkton
Landfill Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Fees	2,203,247	1,471,000	1,529,000	58,000	3.94%
	<u>2,203,247</u>	<u>1,471,000</u>	<u>1,529,000</u>	<u>58,000</u>	<u>3.94%</u>
Expenses					
Administration	218,300	223,230	430,200	206,970	92.72% (1)
Waste Disposal Grounds	560,479	616,477	814,241	197,764	32.08% (2)
Waste Disposal Gate	70,066	89,700	67,700	(22,000)	-24.53%
	<u>848,845</u>	<u>929,407</u>	<u>1,312,141</u>	<u>382,734</u>	<u>41.18%</u>
Net Expenses over Revenue	(1,354,403)	(541,593)	(216,859)	324,734	-59.96%
Transfer to Reserves	1,354,402	541,593	216,859	(324,734)	-59.96%
	<u>(0)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

(1) A Landfill Manager is being requested at a cost of \$96,000. As well there is a requirement for stockpiling of the existing soil at the landfill which is estimated to costs \$90,000. Budget is being adjusted to more accurately reflect the actuals we are incurring. This also includes \$108,000 more for contaminated soil stockpiling & for compost contracted services.

(2) We need to increase the maintenance of the old landfill for the costs to test and report and to stockpile excessive material (\$135,000). Also there is \$70,000 annually that is being setup for the post closure costs of the landfill as per Provincial regulations.

We are expecting to incur more costs regarding the maintenance of the existing landfill. We are seeing changes in Provincial regulations in Environmental Services that we feel will impact landfills provincially.

City of Yorkton
Residential Garbage & Recycling Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Residential Fees	899,829	900,000	900,000	0	0.00%
Recycling Fees	448,286	616,000	619,000	3,000	0.49%
	<u>1,348,115</u>	<u>1,516,000</u>	<u>1,519,000</u>	<u>3,000</u>	<u>0.20%</u>
Expenses					
Parks Garbage Pickup	18,000	21,000	21,000	0	0.00%
Residential Pickup	851,185	910,720	943,000	32,280	3.54%
Recycling Pickup	443,433	616,000	415,000	(201,000)	-32.63% (1)
	<u>1,312,618</u>	<u>1,547,720</u>	<u>1,379,000</u>	<u>(168,720)</u>	<u>-10.90%</u>
Net Expenses over Revenue	(35,497)	31,720	(140,000)	(171,720)	-541.36%
Transfer from Reserves	35,497	(31,720)	140,000	171,720	-541.36%
	<u>(0)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

(1) In 2016 we were expecting the monthly payments to Saskatchewan Abilities to increase significantly, however the actuals in 2016 are only slightly higher. As this is self sustaining the surplus in recycling will be put in a reserve for future equipment purchases that the City will be responsible for funding.

City of Yorkton
Water & Sewer Works Net Departmental Expenditures
For the Year Ending December 31, 2016

	Actual 2015	Budget 2016	Budget 2017	\$ Change	% Change
Revenues					
Sale of Water	8,342,286	8,607,240	7,425,000	(1,182,240)	-13.74% (1)
Custom Work	160,990	130,000	130,000	0	0.00%
Connection Fees	13,940	13,500	13,500	0	0.00%
Yorkville Utility Board Revenue	57,043	42,976	40,000	(2,976)	-6.92%
	<u>8,574,258</u>	<u>8,793,716</u>	<u>7,608,500</u>	<u>(1,185,216)</u>	<u>-13.48%</u>
Expenses					
Administration	588,431	659,412	885,942	226,530	34.35% (2)
Water Meters	135,958	225,679	168,003	(57,676)	-25.56%
Wells	242,225	274,700	270,351	(4,349)	-1.58%
Aquifer	36,570	31,000	31,000	0	0.00%
Custom Work	7,467	0	0	0	0.00%
Distribution System	81,564	107,850	124,365	16,515	15.31%
Water Breaks	374,389	82,446	269,312	186,866	226.65% (3)
Hydrants	94,485	82,743	46,786	(35,957)	-43.46%
Water Main Replacement	93,798	558,136	244,896	(313,240)	-56.12% (4)
Sewer Main Replacement	108	254,262	263,296	9,034	3.55%
Water Treatment Plant	674,151	744,189	809,393	65,204	8.76%
Water Tower	10,447	14,400	14,400	0	0.00%
Sewer Treatment Plant	1,016,615	1,033,689	1,146,420	112,731	10.91%
Sanitary Sewer Maintenance	204,279	314,777	208,360	(106,417)	-33.81%
Connections	183,272	188,476	191,647	3,171	1.68%
Interest on Long Term Loans	289,057	243,418	210,530	(32,888)	-13.51%
	<u>4,032,817</u>	<u>4,815,177</u>	<u>4,884,701</u>	<u>69,524</u>	<u>1.44%</u>
Net Expenses over Revenue	(4,541,441)	(3,978,539)	(2,723,799)	1,254,740	-31.54%
Long Term Loan Principal Payments					
Capital Expenditures	1,230,000	966,000	684,000	(282,000)	-29.19%
Transfer from Reserves	(7,467)	5,478,425	1,838,500	(3,639,925)	-66.44%
Transfer to Reserves	(1,716,959)	(5,478,425)	(1,838,500)	3,639,925	-66.44%
	<u>4,935,867</u>	<u>2,912,539</u>	<u>1,939,799</u>	<u>(972,740)</u>	<u>-33.40%</u>
	<u>(100,000)</u>	<u>(100,000)</u>	<u>(100,000)</u>	<u>0</u>	<u>0.00%</u>

As the Water Department is a self sustaining department any net surplus is transferred to reserve for future capital in the water department. However the water department does contribute \$100,000 annually to the general operations of the City. This is to offset expenses in operations that are specifically in regards to the water department. The largest is the receipting of utility bills by the staff at City Hall. A calculation was conducted taking into account the amount of time and volume of utility bills that are receipted by City Hall staff.

City of Yorkton
Water & Sewer Works Net Departmental Expenditures
For the Year Ending December 31, 2016

- (1) An error was made by Finance in 2016 when budgeting for water revenue. The 2017 revenues have been confirmed by Environmental Services and is a more accurate representation of the actual revenues being billed out each month.
- (2) In 2016 a report was taken to Council regarding a new Water Manager position and was subsequently approved by Council. This position will aide in the succession planning for the department as retirements are expected in the next 5 years. This position is estimated to cost \$109,000.

The Union employees absent time (vacation, sick, stat, etc) is being coded into Administration now instead of being allocated out to the various wage codes. This gives us a better picture of the cost of a specific division within Environmental Services.
- (3) As our infrastructure is aging and we are seeing extreme shifts in the freezing and thawing times of the year we are experiencing more water breaks each year. Also the breaks are requiring more time and materials to rectify than in the past.
- (4) Our focus is being shifted and we are adjusting, therefore we are seeing less main replacements. The replacements are coming in the capital projects instead of just replacing so many mains per year. We are being tied up more in capital than in an annual replacement plan.

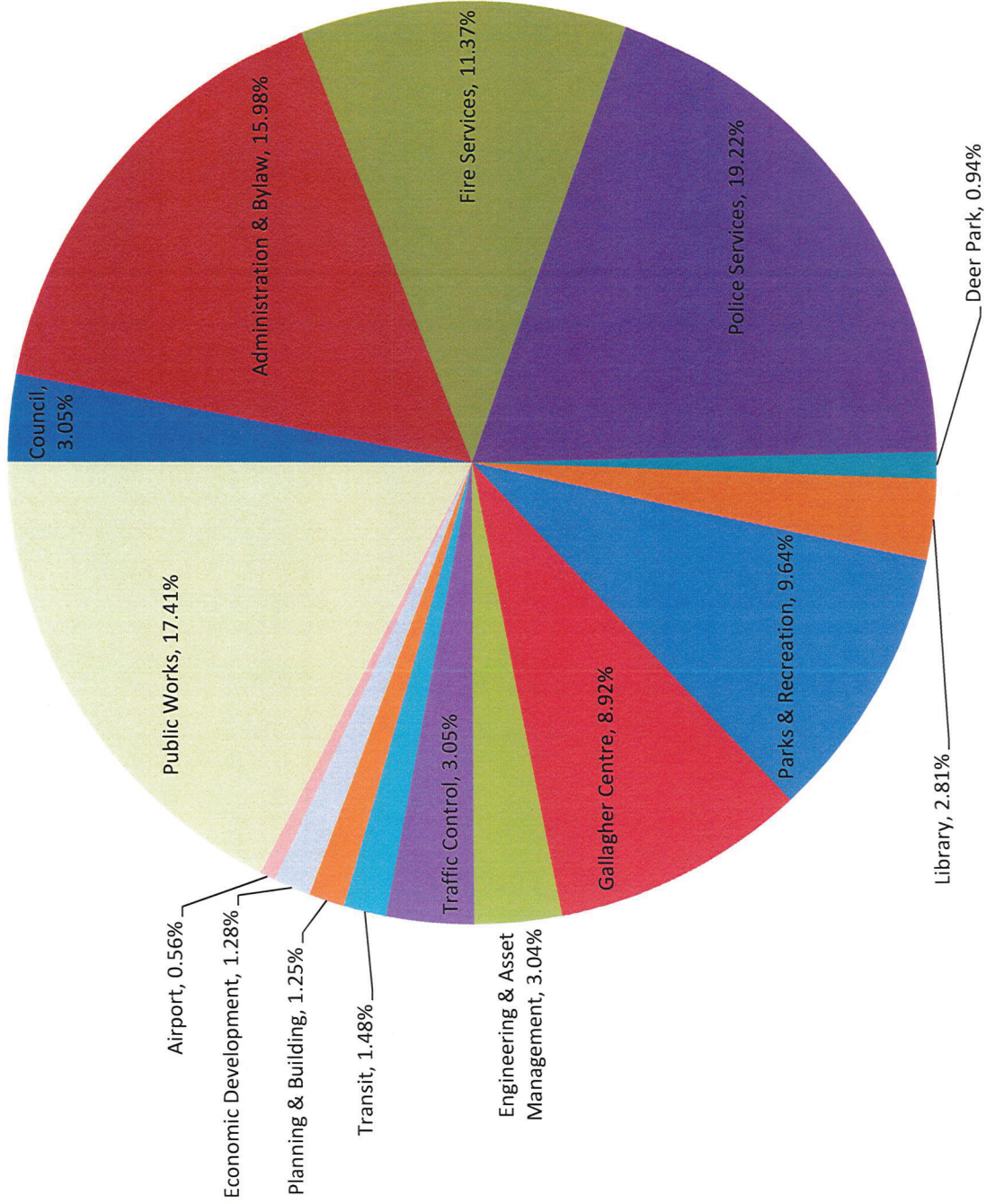
2017 Capital Budget Projects Fully Funded

Dept	Project Description	Total Cost	From Reserves	Grants	Trade Value	External Loan Proceeds	Landfill Surplus	Water Surplus	Capital Budget
CDPR	Land Titles Window Replacement	15,000	(15,000)						0
CDPR	Library North Entrance Upgrade	15,000	(15,000)						0
CDPR	Silver Heights Park Improvements	225,000	(225,000)						0
Engineering	Traffic Camera Software - Centracs	70,000	(70,000)						0
Engineering	Drainage Ditch North Street	370,000				(370,000)			0
Finance/IT	Server in Second Server Room @ Fire Hall	20,000	(20,000)						0
Gallagher Centre	Grandstand Repairs	100,000	(100,000)						0
Gallagher Centre	Convention Centre Sound	30,000	(30,000)						0
Gallagher Centre	Cell Coverage	20,000	(20,000)						0
Gallagher Centre	South Parking Lot Lighting	30,000	(30,000)						0
Gallagher Centre	Fire Safety - Spinkler System & Ag Pavillion Fire Prevention	75,000	(75,000)						0
Landfill	Master Plan Landfill	250,000					(250,000)		0
Parks Fleet	Side-by-Side (2)	32,000	(32,000)						0
Parks Fleet	Tree/Worm Sprayer	75,000	(75,000)						0
Public Works	Design for Residential Reconstruction Program	150,000	(150,000)						0
Public Works Fleet	Various Equipment Purchases	737,000	(686,000)		(51,000)				0
Transit	City Transit Bus	100,000	(100,000)						0
Waste Water	Sludge Lagoon Repairs	125,000						(125,000)	0
Water	Well 9 & 10 Improvements	530,000	(100,000)					(430,000)	0
		2,969,000	(1,743,000)	0	(51,000)	(370,000)	(250,000)	(555,000)	0
									\$0

2017 Capital Budget Projects with Current Funding

Dept	Project Description	Total Cost	From Reserves	Grants	Trade Value	External Loan Proceeds	Landfill Surplus	Water Surplus	Capital Budget	
Airport	Runway	500,000		(250,000)					250,000	
Bylaw	Parking Meters & Pay Stations	50,000							50,000	
Deer Park	Maintenance Trailer	30,000							30,000	
Drainage Loan	Internal Loan Payment	1,560,000							1,560,000	
Engineering	Highway 9 & Broadway Street Intersection	950,000		(688,750)					261,250	
Engineering	Storm Water Modeling	100,000							100,000	
Engineering	Broadway Street West - Highway #10 Project with Provincial Government	394,500							394,500	
Engineering	Rail Line Fencing (Between Skate Park & Western Grocer)	30,000		(20,000)					10,000	
Finance/IT	Data Storage Array in Second Server Room @ Fire Hall	65,000							65,000	
Gallagher Centre	Condensor Stand	225,000	(111,250)						113,750	
Planning	Signage	150,000	(50,000)						100,000	
Public Works	Smith Street Reconstruction - Dracup to Highway #9	1,350,000	(1,150,000)						200,000	
Public Works	Smith Street Reconstruction - 7th Avenue to Dracup	400,000							400,000	
Public Works	Darlington Street Reconstruction - design	400,000							400,000	
		<u>6,204,500</u>	<u>(1,311,250)</u>	<u>(958,750)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,934,500</u>	\$3,934,500
Total of Projects above requiring capital funding									\$ -	
Total 2017 City of Yorkton Capital Budget		<u>27,640,091</u>	<u>(16,671,398)</u>	<u>(1,458,750)</u>	<u>(51,000)</u>	<u>(4,568,943)</u>	<u>(250,000)</u>	<u>(555,000)</u>		

2017 Net Departmental Expenses - \$21,305,738 Operating



WHERE DOES THE 2017 CITY OF YORKTON TAX REVENUE GO! (Operating & Capital)

